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POSTAL RATE COMMISSION OFFICE OF THE SECRETARY

USPS-T-36

BEFORE THE POSTAL RATE COMMISSION WASHINGTON, D.C. 20268-0001

POSTAL RATE AND FEE CHANGES, 2001

Docket No. R2001-1

DIRECT TESTIMONY
OF
SUSAN W. MAYO
ON BEHALF OF
UNITED STATES POSTAL SERVICE

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AUTOBIOGRAPHICAL SKETCH

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My name is Susan W. Mayo. I am currently an economist in Pricing at Postal Service Headquarters. I began working for the Postal Service in 1981 as a letter carrier at the McLean, Virginia post office. From 1983 to 1986, I worked at the Research and Development Laboratories, the National Test Administration Center, and the Headquarters Personnel Division before joining the Pricing Office in 1986.

I provided substantial technical support for Dockets No. R87-1, R90-1, and R94-1. I provided two direct testimonies and one rebuttal testimony in Docket No. MC96-3, appearing as witness Susan W. Needham. I also provided both direct and rebuttal testimonies in both Dockets R97-1 (appearing as witness Susan W. Needham) and R2000-1. Additionally I testified in a Bulk Parcel Return Service complaint case, Docket No. C99-4. In this current Docket, I am also appearing separately as the Express Mail pricing witness. Thus, this is my tenth appearance before the Commission.

Since 1991, I have been the special services pricing expert and in 1996 became the project manager for special services pricing and classification issues. Earlier this year I also became the project manager for Express Mail pricing and classification issues.

1 Prior to joining the Postal Service, I was a financial analyst for SYSCON Corporation of America. My responsibilities there included financial database 2 maintenance for a shipbuilding project, and development and preparation of 3 Department of Defense budgets. 4 5 I received a bachelor's degrees in business administration and economics 6 from Catawba College, Salisbury, North Carolina. I worked on a master's degree 7 in business administration at Marymount University, Arlington, Virginia. 8 9

I. PURPOSE AND SCOPE

1

3 The purpose of my testimony is fivefold. First, I present pricing proposals 4 for many of the Postal Service's special services. Second, my testimony outlines proposals for enhancements to existing special services. Third, my testimony 5 6 introduces some proposed classification changes. Fourth, I propose a 7 fundamental changes to the Domestic Mail Classification Schedule (DMCS) regarding a special services categorization issue that surfaced in Docket No. 8 9 R2000-1. Finally, I address the Postal Service's actions and plans relative to 10 issues raised in the Concurring Opinion of Docket No. R2000-1. 11 12 The scope of my testimony includes proposed pricing for the following special services: Bulk Parcel Return Service (BPRS) accounting fee, Business 13 Reply Mail (BRM), certified mail, Delivery Confirmation, insurance, merchandise 14 return accounting fee, return receipts, Shipper-Paid Forwarding accounting fee. 15 Signature Confirmation, stamped cards, and stamped envelopes. 16 17 18 My testimony discusses enhancements of certified mail and return receipts. 19 These enhancements involve, but are not limited to, increased use of technology 20 to provide electronic access to delivery information.

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My testimony includes proposed classification changes for the following special services: BRM, certified mail, Delivery Confirmation, merchandise return, return receipts, Shipper-Paid Forwarding, Signature Confirmation, stamped cards

and stamped envelopes. The proposed BRM classification changes clarify the

3 fee category name for the smallest volume BRM customers and the fee category

4 name for those higher volume BRM customers. The proposed certified mail

classification change is to make delivery information available for certified mail

6 users without the need to purchase return receipt service.

The proposed classification changes for Delivery Confirmation entail extending the electronic and manual options to First-Class Mail parcels within the Letters and Sealed Parcels subclass. Witness Kiefer (USPS-T-33) discusses the inclusion of electronic Delivery Confirmation as part of the base price for Parcel Select, so this change is not addressed by the classification and fee proposals in my testimony. I also propose to limit Delivery Confirmation to parcel-shaped pieces only in Package Services. For operational reasons, Delivery Confirmation (along with Signature Confirmation, discussed below) is proposed to apply to parcels only, except for the Priority Mail mailstream.

The proposed classification for merchandise return service is to remove

Standard Mail from the list of available mail classes. The first proposed

classification change for return receipts is to establish a new fee category for

electronic return receipts. I am also proposing to update the classification

language to clarify that return receipt service includes either an original or copy of
the recipient's signature.

1

The proposed classification changes for Signature Confirmation are similar 2 to those proposed for Delivery Confirmation. Specifically, the manual and 3 electronic options are proposed to be extended to First-Class Mail parcels within 4 the Letters and Sealed Parcels subclass, and Signature Confirmation for 5 Package Services is proposed to be limited to parcels only. The classification 6 change I am proposing for stamped cards is a simple change to the 7 requirements-of-customer section in the DMCS to make the words "Stamped 8 9 Cards" lower case. Finally, I am proposing a classification change to stamped envelopes to eliminate the "special" classification which includes four fee 10

12

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categories.

II. GUIDE TO TESTIMONY AND SUPPORTING DOCUMENTATION

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- In addition to my testimony, I provide supporting spreadsheets, in hard copy
- 4 and electronic format, in Library Reference J-109. I also prepared the special
- 5 services fee history in Library Reference J-93, and the special service portion of
- 6 the FY 2000 billing determinants in Library Reference J-98. Finally, I prepared
- 7 the special services revenue and volume history in Library Reference J-92.

III. PRICING AND CLASSIFICATION CRITERIA

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3	Pro	posed fee changes presented in this testimony were designed using the
4	following	pricing criteria from Section 3622(b) of Title 39, United States Code:
5	1.	the establishment and maintenance of a fair and equitable schedule;
6 7 8 9	2.	the value of the mail service actually provided each class or type of mail service to both the sender and the recipient, including but not limited to, the collection, mode of transportation, and priority of delivery;
11 12 13 14	3.	the requirement that each class of mail or type of mail service bear the direct and indirect postal costs attributable to that class or type plus that portion of all other costs of the Postal Service reasonably assignable to such class or type;
16 17 18	4.	the effect of rate increases upon the general public, business mail users, and enterprises in the private sector of the economy engaged in the delivery of mail matter other than letters;
20 21 22	5.	the available alternative means of sending and receiving letters and other mail matter at reasonable costs;
23 24 25 26	6.	the degree of preparation of mail for delivery into the postal system performed by the mailer and its effect upon reducing costs to the Postal Service;
27 28 29 30	7.	simplicity of structure for the entire schedule and simple, identifiable relationships between the rates or fees charged the various classes of mail for postal services;
31 32	8.	the educational, cultural, scientific, and informational value to the recipient of mail matter; and

9. such other factors as the Commission deems appropriate.

2	Proposed classification changes presented in this testimony were
3	developed using the following classification criteria from Section 3623(c) of Title
4	39, United States Code:
5 6 7 8	the establishment and maintenance of a fair and equitable classification system for all mail;
9 10 11 12	 the relative value to the people of the kinds of mail matter entered into the postal system and the desirability and justification for special classifications and services of mail;
13 14 15	 the importance of providing classifications with extremely high degrees of reliability and speed of delivery;
16 17 18	 the importance of providing classifications which do not require an extremely high degree of reliability and speed of delivery;
19 20 21	the desirability of special classifications from the point of view of both the user and the Postal Service; and
22 23	6. such factors as the Commission may deem appropriate.

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IV. PROPOSALS

A. Bulk Parcel Return Service Accounting Service

1. Proposal

percentage change.

The Postal Service is proposing to increase the current Bulk Parcel

Return Service (BPRS) accounting fee from \$375 to \$475, representing an

increase of 27 percent. The proposed cost coverage for the accounting fee is

122 percent. Table 1 below presents the current and proposed fees and the

<u>Table 1 – Bulk Parcel Return Service Accounting Service Fee</u>

	<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change From Current to <u>Proposed Fee</u>
;	Accounting Fee	\$375.00	\$475.00	27%
5				

2. Description

BPRS mailers pay a per-piece fee for each returned parcel. This perpiece fee is deducted from an advance deposit account. Maintaining this account can be called the advance deposit accounting service. Costs for the

maintenance of the trust fund account are covered by a separate annual fee 1 charged in addition to the per-piece fee. 2 3 3. Fee History 4 5 As a result of Docket No. R2000-1, an accounting fee for BPRS was 6 established. The fee history for the BPRS accounting fee is presented in Library 7 Reference J-93. 8 9 4. Fee Design 10 11 The proposed BPRS annual accounting fee was designed by marking up 12 the annual accounting fee cost of \$390.92¹ by 21 percent, resulting in a 122 13 14 percent cost coverage. A five-dollar rounding constraint was applied. 15 5. Pricing Criteria 16 17 BPRS provides a significant value of service to both BPRS mailers and 18 BPRS recipients (Criterion 2). BPRS allows recipients to mail back merchandise 19 20 packages, even packages the recipients have already opened, thus promoting a good business relationship between the mailers and the recipients. Witness 21

Koroma discusses the merits of BPRS in his testimony (USPS-T-37), and those

¹ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

merits apply to the pricing criteria for the accounting service, which is an integral part of the overall service.

The proposed fee covers the cost of the service and provides a modest contribution to other costs (Criterion 3) as the result of the proposed 122 percent cost coverage. This accounting service could easily justify a larger cost coverage, based on the value of service alone. However, the effect of a higher fee increase was considered (Criterion 4) and mitigated. Having a uniform annual accounting service fee for BPRS, Business Reply Mail, Merchandise Return Service and Shipper-Paid Forwarding promotes fee simplicity and an identifiable relationship between the advance deposit features of these services (Criterion 7). Based on the criteria already discussed, the proposed accounting service fee is fair and equitable (Criterion 1).

B. Business Reply Mail

1. Proposal

I am proposing two classification changes and several fee changes for BRM. With respect to the proposed classification changes, I am proposing to clarify two fee category definitions in Fee Schedule 931. Currently, the highest BRM per piece fee is labeled "Payment of postage due charges if active business reply mail advance deposit account not used." However, as shown in witness Miller's cost study², most customers in this category pay charges out of a postage due account. To reflect this fact, I propose to change the label to "Payment of postage due charges if annual deposit account fee not paid." This is a more accurate description of how this fee applies, and is not intended to change the current application of the fee. Conversely, the other proposed classification change is to change the language defining the fee category where an advance deposit account is used. Specifically, I am proposing to change the words "Active business reply advance deposit account:" to "Payment of postage due charges if annual accounting fee paid:"

The per piece fee for the QBRM category with the optional quarterly fee, currently one cent, is proposed to decrease by 20 percent to \$0.008, resulting in a 201 percent implicit cost coverage. The QBRM per piece fee for the category without the optional quarterly fee, currently five cents, is proposed to increase 20 percent to six cents, producing a 148 percent implicit cost coverage. The QBRM

per piece categories would continue to qualify for the proposed QRBM postage

discount.3 The QBRM quarterly fee is proposed to remain at \$1,800, resulting in

a 228 percent implicit cost coverage.

The current BRM fee of 10 cents per piece for regular BRM with an advance deposit account is proposed to remain at 10 cents, with a resulting 184 percent implicit cost coverage. The current per piece fee for non-advance deposit account BRM of 35 cents is proposed to increase by 71 percent to 60

9 cents. This proposed increase produces a 104 percent implicit cost coverage.

The weight averaging nonletter-size BRM per piece fee of one cent is proposed to remain at one cent. The implicit cost coverage is 166 percent. The weight averaging nonletter-size BRM monthly fee of \$600 is proposed to increase to \$750, resulting in a 25 percent increase and a 136 percent implicit cost coverage.

The annual advance deposit accounting fee for BRM is proposed to increase from \$375 to \$475, a 27 percent increase. The resulting implicit cost coverage is 122 percent. The annual permit fee for BRM is proposed to increase from \$125 to \$150, a 20 percent increase. The resulting implicit cost coverage is

² See USPS-T-22, page 40.

³ Since mail paying this fee will also receive a 2.5-cent discount (See USPS-T-29) off the First-Class Mail first ounce letter rate and basic postcard rate, the actual proposed increase in per piece postage and fees combined is 10 percent for letters and 12 percent for cards for QBRM with the quarterly fee. The actual proposed increase in per piece postage and fees combined is 12.5 percent for letters and 15 percent for cards for QBRM without the quarterly fee.

- 1 122 percent. This proposed fee for the annual permit reflects the proposed
- 2 permit fee discussed in witness Koroma's testimony (USPS-T-37).

- The overall proposed cost coverage for BRM is 131 percent. The overall
- 5 proposed percentage increase for BRM is 24 percent. Table 2 presents the
- 6 current and proposed BRM fees.

Table 2 - Business Reply Mail (BRM) Fees

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change From Current to <u>Proposed Fee</u>
Qualified BRM (without quarterly fee) per piece fee	\$ 0.05	\$ 0.06	20%
Qualified BRM (with quarterly fee):			
Quarterly fee	\$1,800.00	\$1,800.00	0%
Per piece fee	\$ 0.01	\$ 0.008	-20%
Regular BRM with an annual accounting fee (per piece)	\$ 0.10	\$ 0.10	0%
Regular BRM without an annual accounting fee (per piece)	\$ 0.35	\$ 0.60	71%
Weight Averaged Nonletter- Size BRM:			
Monthly fee	\$ 600.00	\$ 750.00	25%
Per piece fee	\$ 0.01	\$ 0.01	0%
Annual Accounting Fee	\$ 375.00	\$ 475.00	27%
Annual Permit Fee	\$ 125.00	\$ 150.00	20%

2. Description

Business Reply Mail (BRM) is a special service that allows recipients to mail First-Class Mail and Priority Mail back to the companies originally initiating the mail correspondence at no cost to the recipient. The BRM mailers (permit holders) pay a per-piece fee plus applicable First-Class Mail or Priority Mail postage only on the mail returned to them. BRM can come in the form of cards, envelopes, self-mailers, cartons, and labels distributed by valid BRM permit holders. BRM is not eligible to receive any other special services.

There are four types of BRM: Qualified BRM (QBRM), advance deposit account BRM, non-advance deposit account BRM, and non-letter size weight averaged BRM. Within QBRM, there are two types of mail: 1) QBRM that pays a quarterly fee and suggests a high return volume, and 2) QBRM that does not pay a quarterly fee and suggests a lower return volume. QBRM is First-Class Mail that is letter-size, automated, and bears a unique ZIP+4 barcode. A perpiece postage discount is given to QBRM4, regardless of whether or not it pays the quarterly fee. A lower per-piece fee is paid for QBRM that pays a quarterly fee.

BRM (with and without an advanced deposit account) pays the full First-Class Mail or Priority Mail postage, plus the applicable BRM fee. Likewise,

⁴ See witness Robinson's testimony, USPS-T-29.

non-letter size weight averaged BRM pays the full applicable postage and perpiece fee.

In addition to the applicable postage and BRM per-piece fees, BRM mailers pay an annual permit fee, and those mailers paying all but the highest per-piece fee also pay an annual accounting fee. An advance deposit account affords mailers the opportunity to have the postage and fees automatically deducted from their accounts as mailpieces are delivered, and consequently, allows these mailers to take advantage of lower BRM fees.

3. Volume Trends

BRM volume has increased very modestly overall since Postal
Reorganization with many fluctuations along the way. The volumes have been so sporadic, it is not possible to identify any trends or point to any obvious reasons (such as the U.S. Census every 10 years) for these volume swings.

BRM volume decreased 3 percent over the past 10 years and 22 percent over the past 5 years. From 1999 to 2000, BRM volume actually increased 5 percent.

A detailed volume history for BRM is presented in Library Reference J-92.

4. Revenue Trends

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BRM revenue has had far fewer fluctuations than its corresponding volume. Although, as with BRM volume, no trend can be easily determined for BRM revenue, overall revenue has increased more steadily than volume since Postal Reorganization. BRM revenue increased 5 percent over the past 10 years and decreased 1 percent over the past 5 years. From 1999 to 2000, BRM revenue increased 8 percent. A detailed revenue history for BRM is presented in Library Reference J-92.

5. Fee History

Since BRM's introduction in August 1958, fees have changed ten times.

The original fee structure for BRM included a per piece fee for pieces weighing two ounces or less and a per piece fee for pieces weighing over two ounces.

In 1976, the BRM fee structure was redesigned due to the introduction of advance deposit, with the fee no longer based on the weight of the piece but rather on whether or not the mailer had established a BRM trust fund. In 1976, the annual accounting and permit fees were introduced to accommodate the advance deposit accounts. In 1988, a pre-barcoded (BRMAS) per piece fee was introduced for mailers using advance deposit; the regular advance deposit per piece fee increased 14 percent; and the non-advance deposit per piece fee

- increased 74 percent. Also in 1988, the accounting and permit fees were
- 2 combined to form one fee with an implicit fee increase of 24 percent. In 1991,
- the regular advance deposit per piece fee increased 13 percent, the pre-
- 4 barcoded advance deposit per piece fee decreased 60 percent, and the
- accounting and permit fees were split into two fees again with no fee increase. In
- 6 1995, the regular advance deposit per piece fee increased 11 percent, the non-
- 7 advance deposit per piece fee increased 10 percent, the accounting fee
- increased 11 percent, and the permit fee increased 13 percent. In 1999, the per
- 9 piece fee for regular BRM with an advance deposit decreased 20 percent, the
- per piece fee for regular BRM without an advance deposit decreased 32 percent,
- a QBRM category with reduced postage was introduced, the per piece fee for
- 12 QBRM increased 150 percent compared to the old BRMAS fee, the non-letter
- size per piece fee was made a permanent classification, the accounting fee
- increased 46 percent, and the annual permit fee increased 18 percent. As a
- result of R2000-1, in 2001 the QBRM per piece fee was replaced by two fees,
- depending upon whether or not a quarterly fee was paid. The QBRM per piece
- 17 fee without the quarterly fee paid is 5 cents and the QBRM per piece fee with a
- quarterly fee paid is one cent. The non-QBRM advanced deposit piece fee
- increased 25 percent, as did the permit and accounting fees. The requirement
- 20 that a separate advance deposit account be used only for BRM was eliminated.
- The non-advance deposit per piece fee increased 17 percent. Additionally, the
- 22 QBRM quarterly fee of \$1,800 per quarter was established. A detailed fee
- 23 history for BRM is presented in Library Reference J-93.

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6. Fee Design

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With four exceptions, the fees for BRM were designed with an eye towards producing cost coverages ranging from moderate to higher than the systemwide average. The QBRM high volume per piece fee was designed by marking up the per-piece cost of \$0.003995 by 100 percent and resulting in \$0.008, using a one-tenth of a cent rounding constraint. This proposed fractional-cent fee represents a significant departure from the whole-cent rounding constraint for BRM fees in specific, and all other special services in general. However, administering a fractional-cent fee should be feasible, given the level of technical sophistication of both the high volume QBRM customers and the postal facilities involved. The QBRM low volume per piece proposed fee was designed by marking up the per piece cost of \$0.040476 by 48 percent and applying a whole-cent rounding constraint to arrive at six cents, one cent higher than the current fee of five cents. The BRM advance deposit per piece fee cost of \$0.05437 was marked up by 84 percent to arrive at the current fee of 10 cents. The nonletter-size per piece cost of \$0.006048 was marked up by 65 percent to arrive at the current fee of one cent. The annual account maintenance cost of \$390.92° was increased by 21 percent to arrive at a proposed annual fee of \$475, using a five-dollar rounding constraint. The proposed nonletter-size

⁵ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

⁶ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

⁷ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

⁸ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

monthly fee of \$750 was developed by marking up the cost of \$553.50¹⁰ by 35

- 2 percent and applying a ten-dollar rounding constraint. The quarterly fee cost of
- 3 \$790.43¹¹ was marked up by 128 percent to arrive at the current fee of \$1,800.
- The nonadvance deposit per piece cost of 58 cents¹² was rounded up to the
- 5 proposed fee of 60 cents, using a nickel rounding constraint. No real markup
- 6 was applied in this instance, in order to mitigate the impact of the increase for
- this fee suggested by the cost. Witness Koroma discusses the fee design for
- permits, which also applies to the BRM annual permit, in his testimony, USPS-T-

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7. Pricing Criteria

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All categories of BRM enjoy a very high value of service (Criterion 2).

Due to the very nature of the service, both BRM mailers and recipients are beneficiaries of this high value. BRM mailers can disseminate an unlimited amount of BRM, yet only pay for those pieces of mail returned to them. This ensures that BRM mailers only receive mail from customers interested in their products or services and allows these mailers to solicit a broad range of potential customers. BRM demonstrates to the customer the BRM mailer's goodwill in providing free postage for bill payments, order fulfillments, information about products and services, and the like.

⁹ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

¹⁰ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

¹¹ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

¹² Cost from USPS-LR-J-109, USPS-T-36, WP-12.

The fees proposed for BRM in this testimony cover the implicit costs of
each category and result in an overall cost coverage of 131 percent (Criterion 3).
While this overall cost coverage is low for a high value service, the implicit cost

coverages reflect reasonableness with respect to the specific fee categories.

Only five of the nine fee categories for BRM have proposed fee increases. Three of the fee categories are proposed to remain unchanged, and one fee category is proposed to decrease, thus reflecting significant consideration the effect of a fee increase on the users of the service (Criterion 4). As described earlier, the highest proposed fee increase of 71 percent for the non-advance deposit piece was mitigated to the greatest extent possible by setting the fee at the closest nickel increment over the cost.

With the exception of the proposed QBRM with the quarterly fee per piece category, the proposed fees for BRM in this testimony promote simplicity (Criterion 7). As discussed earlier, the Postal Service's belief is that both the customers and postal facilities can administer the complexity of a fractional-cent fee in this instance. The proposed accounting and permit fees provide identifiable relationships with those proposed accounting and permit fees for the other applicable special services.

Available alternatives to BRM are plentiful (Criterion 5). When BRM is used to remit bill payments, obvious alternatives would be First-Class Mail, online Internet payments, payments by phone using credit cards and payments in person. Alternatives to BRM used by customers soliciting information from a company include toll-free phone numbers, the Internet, and envelopes provided by companies with live postage pre-affixed or with no postage affixed.

The BRM fees that are not proposed to change maintain the fair and equitable schedule already established (Criterion 1). Additionally, the BRM fees that are proposed to change are also fair and equitable, based upon the criteria discussed above.

8. Classification Criteria

I am proposing two classification changes to Fee Schedule 931 for BRM to provide more accurate description of the non-advance deposit per piece fee category and the advance deposit per piece category. The specific language change in the first proposed classification change is from "Payment of postage due charges if active business reply mail advance deposit account not used" to "Payment of postage due charges if annual advance deposit account fee not paid". The specific language change in the second proposed classification change is from "Active business reply advance deposit account:" to "Payment of postage due charges if annual accounting fee paid:". These proposed changes

- are fair and equitable because they better describe how the fees are applied
- 2 (Criterion 1). BRM in general is a high value special service. Specifically, the
- 3 small volume users benefit from not paying an annual accounting fee, but instead
- 4 just paying the postage and per-piece fee (Criterion 2). On the other hand,
- 5 higher volume BRM customers benefit from paying the annual accounting fee to
- take advantage of lower per-piece fees, and in the case of QBRM, a postage
- 7 discount and an even lower per-piece fee if the quarterly fee is paid.

C. Certified Mail

1. Proposal

I am proposing to increase the current certified mail fee by 9.5 percent, from \$2.10 to \$2.30. The proposed increase results in a 147 percent cost coverage. I am also proposing three classification changes to certified mail to clarify DMCS language to allow delivery information to be made available without the purchase of return receipt service. Table 3 below presents the current and proposed certified mail fee.

Table 3 - Certified Mail Fee

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change From Current to Proposed Fee
Certified Mail	\$2.10	\$2.30	9.5%

2. Description

Certified mail is a special service available for use with First-Class Mail and Priority Mail. Certified mail requires a signature upon delivery, and the delivery record is kept on file. A mailing receipt is also provided with certified

mail. Return receipts and restricted delivery are the ancillary special services that can be used in conjunction with certified mail. 2

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Certified mail is an ideal vehicle for customers wishing to send mail with where a record of mailing and delivery is needed. It is used frequently by law firms, tax municipalities, police departments, banks, mortgage institutions and real estate companies for important documents. For some types of correspondence, it can be a legal requirement.

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Return receipts are a very important ancillary service for certified mail. The majority of current certified mail customers choose return receipt service as an adjunct service, since return receipt service automatically provides delivery information and the recipient's signature. In 2000, 84 percent of all certified mail articles had return receipts attached to them.

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3. Volume Trends

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Certified mail volume has increased almost every year since Postal Reorganization. Certified mail volume increased 41 percent over the past 10 years and 1 percent over the past 5 years. From 1999 to 2000, certified mail volume increased 1 percent. A detailed volume history for certified mail is presented in Library Reference J-92.

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With the exception of four years, certified mail revenue has increased every year since Postal Reorganization. Certified mail revenue increased 132 percent over the past 10 years, and 32 percent over the past 5 years. From 1999 to 2000, certified mail revenue increased 2 percent. A detailed revenue history for certified mail is presented in Library Reference J-92.

5. Fee History

Since Postal Reorganization, the fee for certified mail has been increased nine times: in 1976, 1978, 1988, 1991, 1995, 1997, 1999 and twice in 2001. The certified mail fee was decreased once in 1981. As a result of Docket No. R2000-1, the certified mail fee increased 36 percent. As a result of the subsequent modification, the certified mail fee increased an additional 10 percent. A detailed fee history for certified mail is presented in Library Reference J-93.

6. Enhancement to Certified Mail

I am proposing a significant feature enhancement to certified mail.

Specifically, this enhancement is providing both Internet access and call center access to delivery time and date for certified mail. This opportunity is possible by

using the electronically-captured delivery data now held by the Postal Service. 1

- Access to delivery date and time information for certified mail will offer certified 2
- mail customers a new way to verify delivery of a mailpiece. By adding Internet 3
- access to delivery data for certified mail, customers will be able to apply one 4
- certified mail label to a mailpiece and access delivery data via the USPS.com 5
- website shortly after delivery. For those customers without easy access to the 6
- Internet, or those customers preferring the telephone, a toll-free phone number to 7
- 8 a call center will be available for use in obtaining the delivery data.

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This enhancement is expected to increase customer use of certified mail. On the other hand, in some instances the availability of delivery data will obviate the need for an ancillary return receipt normally purchased with certified mail. This is appropriate in those instances where customers do not always need a hard-copy proof of delivery. At the same time, there are revenue and contribution losses associated with the volume loss of some return receipts. Estimates of certified mail and return receipt volume are addressed in witness Nieto's testimony¹³ and the corresponding revenue impacts are addressed in my workpapers14.

¹³ See USPS-T-26. ¹⁴ See USPS-T-36, WP-3.

7. Fee Design

The proposed fee for certified mail was designed to bring the product's cost coverage closer to the systemwide average while mitigating the impact of the fee increase. The current fee was increased by 20 cents resulting in a 147 percent proposed cost coverage over volume variable costs. The cost coverage over incremental costs is just 138 percent.

8. Pricing Criteria

Certified mail provides a high value of service (Criterion 2). The proposed enhancement of Internet access and call center access will provide an even higher value of service to certified mail. The enhancement would provide delivery information currently available only by purchasing return receipt service, although without the recipient's signature. Internet and call center access to delivery date and time information for certified mail will increase the value of certified mail by offering a new way to confirm delivery for certified mail customers. This would eliminate the need for some of the 84 percent¹⁵ of current certified mail users to purchase a return receipt. For those customers, the price would go down from the current combined fee of \$3.60 (for certified mail and return receipt service) to the \$2.30 proposed fee (for certified mail with delivery information), a 36 percent decrease. For those mailers not currently using a return receipt, it would also provide an added value to their existing product.

1 Another factor that would increase the value of certified mail would be the

2 availability of the newly-proposed electronic return receipts as an ancillary

service to certified mail.

been sought.

In developing the certified mail fee, heavy consideration was given to the impact on the customers (Criterion 4), particularly when considering the 50 percent increase in the fee resulting from the two increases this year. Had it not been for the last two increases for certified mail coming so closely together, a higher cost coverage to reflect the increased value of the service would have

The proposed fee for certified mail covers its costs, both total volume variable and total incremental (Criterion 3), and results in a moderate cost coverage when comparing revenue to both types of costs. Even with the two recent fee increases, for the most part, available alternatives to certified mail (Criterion 5) are still more expensive, especially for letters and flats. Postal products, such as Delivery Confirmation and Signature Confirmation services, can be considered lower-priced alternatives, yet are not available for First-Class Mail¹⁶ unless Priority Mail postage is paid. The proposed fee is simple on its own and when combined with the applicable ancillary services (Criterion 7). When

¹⁵ See certified mail "Description" section of this testimony.

¹⁶ Although this testimony proposes to extend both Delivery and Signature Confirmation to First-Class Mail Letters and Sealed Parcels parcels, these services would still not be an alternative to certified letter mail.

balancing the criteria discussed above, the proposed fee for certified mail
 promotes a fair and equitable schedule (Criterion 1).

9. Classification Criteria

I am proposing three classification changes to DMCS language, all related to the enhancement described in Section 6 above. The first proposed classification change is to add a provision in the DMCS to allow certified mail to provide delivery information. The specific revision is as follows: change DMCS Section 941.11 from "Certified Mail service provides a mailer with evidence of mailing, and guarantees retention of a record of delivery by the Postal Service for a period specified by the Postal Service." to "Certified Mail service provides a mailer with evidence of mailing and electronic confirmation that an article was delivered or that a delivery attempt was made, and guarantees retention of a record of delivery by the Postal Service for a period specified by the Postal Service."

The second proposed classification change is to change DMCS Section 941.32 from "If the initial attempt to deliver the mail is not successful, a notice of attempted delivery is left at the mailing address." to "If the initial attempt to deliver the mail is not successful, a notice of attempted delivery is left at the mailing address, and the date and time of the attempted delivery is made available to the mailer."

The third proposed classification change is two-fold: move DMCS

Section 941.33 to the end of Section 941.31 and replace 941.33 with "The date

and time of delivery is made available to the mailer electronically."

The value of this classification (Criterion 2) to certified mail users should prove to be substantial, particularly when taking into consideration the current offering. Internet access and call center access to delivery time and date for certified mail should negate the need for an ancillary return receipt normally purchased with certified mail in a number of instances. In those cases, customers would see a significant fee decrease compared to the current combined certified mail and return receipt fees. This proposed enhancement should be desirable to potential users (Criterion 5), as it would provide delivery information, at no extra cost. The proposed enhancement is also desirable from the standpoint of the Postal Service, as it provides a better product for our customers and can be provided at little extra cost because of the use of the latest technology.

D. Delivery Confirmation

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1. Proposal

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I am proposing three fee increases and two new fees for Delivery 5 6 Confirmation. Specifically, for the Letters and Sealed Parcels subclass of First-7 Class Mail, I am proposing a new fee of 13 cents for electronic Delivery Confirmation and a new fee of 55 cents for manual Delivery Confirmation. The 8 resulting implicit cost coverages are 140 percent and 130 percent, respectively. 9 The current 40-cent manual Delivery Confirmation fee for Priority Mail is 10 11 proposed to increase by 13 percent to 45 cents. The implicit cost coverage is 137 percent. The current 12-cent fee for Standard Mail electronic Delivery 12 13 Confirmation is proposed to increase to 13 cents, an 8 percent increase. This proposed fee produces an implicit cost coverage of 140 percent. The current 50-14 cent manual Delivery Confirmation fee for Package Services mail is proposed to 15 16 increase by 10 percent to 55 cents. This proposed fee yields a 130 percent implicit cost coverage. The current fee of 12 cents for Package Services 17 electronic Delivery Confirmation is proposed to increase by 8 percent to 13 cents, 18 19 resulting in a 140 percent implicit cost coverage. The proposed overall cost 20 coverage for Delivery Confirmation is 136 percent. Table 4 presents the current and proposed fees for Delivery Confirmation. 21

I am also proposing three classification changes to Delivery

- 2 Confirmation. The first classification change is to extend manual Delivery
- 3 Confirmation to First-Class Mail parcels in the Letters and Sealed Parcels
- 4 subclass. The second classification change is to extend electronic Delivery
- 5 Confirmation to First-Class Mail parcels in the Letters and Sealed Parcels
- 6 subclass. The third proposed classification change is to limit Delivery
- 7 Confirmation to parcels in the Package Services mail class.

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Table 4 - Delivery Confirmation Fees

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change From Current to Proposed Fee
First-Class Letters and Sealed Parcels:			
	N1/A	60.40	NI/A
Electronic	N/A	\$0.13	N/A
Manual	N/A	\$0.55	N/A
Priority Mail Manual	\$0.40	\$0.45	13%
Standard Mail			
Electronic	\$0.12	\$0.13	8%
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Package Services:			
Electronic	\$0.12	\$0.13	8%
Manual		\$0.55	10%
Ivianuai	\$0.50	φ υ. 55	1076

2. Description

Delivery Confirmation provides customers with the date and time of
delivery or attempted delivery. The delivery data are available via the Internet for
both electronic and manual users, and via a toll-free telephone number for
manual users only. Delivery Confirmation is available for Priority Mail and
Package Services, either manually or electronically, and Standard Mail (subject
to the residual shape surcharge) electronically.

Manual Delivery Confirmation provides a mailing receipt, and delivery information is kept on file. With electronic Delivery Confirmation, a mailing receipt is not provided, but delivery information is kept on file. Delivery Confirmation may be used in conjunction with certificates of mailing, Collect-on-Delivery, insurance, registered mail, return receipts¹⁷, return receipts for merchandise, restricted delivery¹⁸, and special handling.

3. Volume Trends

Delivery Confirmation was introduced mid-year in 1999. No meaningful volume comparison can be made from 1999 to 2000, as 1999 was the first year

¹⁷ The return receipt must be purchased with either numbered insurance, Collect-on-Delivery or registered mail.

¹⁸ The restricted delivery must be purchased with either numbered insurance, Collect-on-Delivery or registered mail.

of the service. The volume history for Delivery Confirmation is presented in 2 Library Reference J-92. 3 4. Revenue Trends 4 5 Delivery Confirmation was introduced mid-year in 1999. No meaningful 6 revenue comparison can be made from 1999 to 2000, as 1999 was the first year 7 of the service. The revenue history for Delivery Confirmation is presented in 8 Library Reference J-92. 9 10 5. Fee History 11 12 Delivery Confirmation began in 1999 with a fee for Priority Mail manual 13 of 35 cents, a fee for Package Services manual of 60 cents, and a fee for 14 Package Services electronic of 25 cents. As a result of Docket No. R2000-1, the 15 Priority Mail manual fee increased 14 percent, the Package Services manual fee 16 decreased 17 percent and the Package Services electronic fee decreased 52 17 18 percent. Additionally, the fee for Standard Mail electronic of 12 cents was

established. The fee history for Delivery Confirmation is presented in Library

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Reference J-93.

6. Fee Design

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All proposed Delivery Confirmation fees were designed with implicit cost 3 4 coverages in the modest to moderate range (130 to 140 percent) in mind. The Delivery Confirmation fees for First-Class Mail Letters and Sealed Parcels 5 6 parcels manual and Package Services manual were designed by marking up the \$0.42¹⁹ per piece cost by 31 percent and applying a nickel rounding constraint. 7 The Delivery Confirmation fees for First-Class Mail Letters and Sealed Parcels 8 parcels electronic, Standard Mail electronic and Package Services electronic 9 were developed by marking up the \$0.0920 per piece cost by 44 percent and 10 11 applying a penny rounding constraint. The Delivery Confirmation fee for Priority Mail manual was developed by marking up the .33-cent²¹ per piece cost by 36 12 13 percent and applying a nickel rounding constraint.

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7. Pricing Criteria

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Delivery Confirmation provides a high value of service (Criterion 2). Delivery information may be accessed conveniently, either via the Internet (for electronic and manual options) or a toll-free telephone number (manual option only). In the short time since its inception, Delivery Confirmation has proven to be a popular service, growing significantly in terms of volume.

Cost from USPS-LR-J-109, USPS-T-36, WP-12.
 Cost from USPS-LR-J-109, USPS-T-36, WP-12.

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Postal service alternatives to Delivery Confirmation are costly (Criterion

- 5). Such offerings include the current certified mail for Priority Mail with a return
- 3 receipt²², return receipts for merchandise, and Signature Confirmation. These
- 4 offerings, however, provide feature enhancements over that of Delivery
- 5 Confirmation, particularly with respect to a signature which is more valuable than
- the delivery data alone. Postal Service competitors offer alternatives to Delivery
- 7 Confirmation, many of which are built into the base price of their package service
- 8 offerings.

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The proposed fees for Delivery Confirmation cover the costs of the service and contribute modestly to covering other costs (Criterion 3). The implicit cost coverages for Delivery Confirmation are higher than they have been to date, because the service has had some time to prove itself as a successful product worthy of higher cost coverages. The proposed Delivery Confirmation fee schedule is simple (Criterion 7), and there are identifiable relationships between all of the proposed electronic categories and the proposed First-Class Mail Letters and Sealed Parcels parcels and Package Service manual categories. The fee increases (five cents for manual categories and one cent for the electronic categories) should not have an adverse impact on users of this service (Criterion 4). While these early volume increases are promising, and the value of service is relatively high, the Postal Service believes it is appropriate to foster the

²¹ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

²² Certified mail and registered mail are proposed to have the enhancement of delivery data provided at no additional fee, so these services (without return receipt service) would be alternatives to Delivery Confirmation in the future.

continued growth and acceptance of this service to all users, both business and

- 2 individuals, alike. As such, a relatively modest overall cost coverage seems
- appropriate at this time. Based on the above criteria, the proposed fees and cost
- 4 coverages are fair and promote an equitable schedule (Criterion 1).

8. Classification Criteria

The first two classification changes proposed in this testimony for Delivery Confirmation involve First-Class Mail Letters and Sealed Parcels parcels. The first proposed classification change is to extend manual Delivery Confirmation to these parcels. The second proposed classification change is to extend electronic Delivery Confirmation to these parcels. The third proposed classification change is to limit the availability of Delivery Confirmation for Package Services to parcels only. The first two proposed classification changes are addressed together in the discussion below.

Offering Delivery Confirmation to First-Class Mail Letters and Sealed Parcels parcels would establish fairness and equity for this subclass of mail (Criterion 1). Currently, these parcel customers need to buy either certified mail or registered mail with a return receipt²³ to receive the delivery data provided by Delivery Confirmation or pay Priority Mail postage. Being able to receive this delivery data at a much lower fee with Delivery Confirmation would increase the

²³ Certified mail and registered mail are proposed to have the enhancement of delivery data provided at no additional fee, so these services (without return receipt service) would be

value of this service to First-Class Mail Letters and Sealed Parcels parcel

2 customers (Criterion 2). This proposed classification would provide an option for

these parcel customers with a high degree of reliability (Criterion 3). Finally, it is

4 desirable from the viewpoint of the Postal Service and should be desirable from

5 the viewpoint of the First-Class Mail Letters and Sealed Parcels parcel customers

6 (Criterion 5) to have a special classification to provide these parcel customers

with the same Delivery Confirmation option currently afforded other parcel

customers.

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The third proposed classification change is to limit Delivery Confirmation to parcels only within the Package Services mail class. This proposed change involves a special service with a high value of service (Criterion 2). It is a fair and equitable proposal, because it ensures that the service will be provided for all parcel customers (Criterion 1). This proposed change reflects the operational concerns discussed by witness Kingsley. USPS-T-39, at 8-9, 36.

The proposed DMCS revision to reflect the proposed classification 1 changes is as follows: 2 Change Section 948.21 which currently states: 3 "Delivery Confirmation service is available for Priority Mail and Package Services mail, as well as mail subject to the residual shape surcharge in the 5 Regular and Nonprofit subclasses of Standard Mail." 6 to state: 7 "Delivery Confirmation service is available for First-Class Mail, in the 8 Letters and Sealed Parcels subclass, that is parcel-shaped, as specified by the 9 Postal Service, all Priority Mail, Standard Mail, in the Regular and Nonprofit 10 11 subclasses, that is subject to the residual shape surcharge, and Package

Services mail that is parcel-shaped, as specified by the Postal Service."

E. Insurance

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1. Proposal

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The fee changes proposed in this testimony include fee increases for unnumbered and all numbered insurance pieces. The current unnumbered fee of \$1.10 is proposed to increase by 18 percent to \$1.30. The current numbered fee up to \$100 is proposed to increase by 10 percent to \$2.20. Percentage increases for the proposed fees over the current fees range from less than one percent to seven percent for numbered insurance value levels above \$100. The current incremental fee of \$1.00 between value levels is proposed to remain at \$1.00. This proposed incremental fee also applies to Express Mail insurance \$100 value levels above \$100. (See my other testimony, USPS-T-35, for the proposed classification change for Express Mail insurance.) The bulk discounts are proposed to remain the same at \$0.60 for unnumbered and \$0.80 for numbered. The proposed implicit cost coverage is 139 percent for unnumbered insurance, and the overall cost coverage for insurance is 126 percent. The overall proposed cost coverage over incremental costs is also 126 percent. Table 5 presents the current and proposed insurance fees and the percentage changes.

<u>Table 5 – Insurance Fees</u>

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change From Current to <u>Proposed Fee</u>
Unnumbered to \$50	\$1.10	\$1.30	18%
\$50.01 to \$100	\$2.00	\$2.20	10%
\$100.01 to \$5,000	\$2.00 plus \$1.00 per \$100 or fraction thereof over \$100	\$2.20 plus \$1.00 per \$100 or fraction thereof over \$100	10% 0%
Express Mail \$100.01 to \$5,000	\$1.00 per \$100 or fraction thereof over \$500	\$1.00 per \$100 or fraction thereof over \$100	0%
Bulk Discount: Unnumbered Numbered	\$0.60 \$0.80	\$0.60 \$0.80	0% 0%

2. Description

Insurance is a special service that provides indemnity coverage for lost, rifled or damaged articles. The fees for insurance are based on the value of the article (from \$0.01 to \$5,000). Insurance is available for Express Mail, Package Services, Standard Mail parcels (bulk insurance only), First-Class Mail (including Priority Mail containing matter mailable as Standard Mail or Package Services)

and government mail. Currently, Express Mail provides for \$500 of indemnity

- 2 coverage free-of-charge. Above \$500, insurance fees for Express Mail are
- charged based on each \$100 increment, or fraction thereof, in value over \$500.
- 4 For Package Services, Standard Mail parcels (bulk insurance only), and First-
- 5 Class Mail (including Priority Mail containing Standard Mail or Package Services
- 6 matter), no automatic insurance is provided; hence, any level of indemnity
- 7 coverage from \$.01 to \$5,000 is assessed a fee. A per-piece discount is
- available for bulk mailers who mail a minimum of 10,000 insured mail pieces
- 9 annually.

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Insurance for up to \$50 in value is unnumbered, and no delivery record is obtained. Insurance for over \$50 in value is numbered, and a delivery record is obtained. Certificates of mailing, Delivery Confirmation, parcel airlift, return receipts (for numbered insurance), return receipts for merchandise (for unnumbered insurance), restricted delivery (for numbered insurance), Signature Confirmation, and special handling can be used in conjunction with insurance.

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3. Volume Trends

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Insurance volumes declined fairly steadily from Postal Reorganization until 1998, the first full year after the indemnity level increased to \$5,000. Since 1997, total insurance volume increased 21 percent in 1998, 15 percent in 1999

and 20 percent in 2000 over the past year, respectively. A detailed volume
history for insurance in presented in Library Reference J-92.

4. Revenue Trends

From 1977 to 1996, insurance revenue remained virtually unchanged. Beginning in 1997, revenues increased significantly, as a result of the increased volume, some from the indemnity level increase from \$600 to \$5,000. Since 1997, total insurance revenue increased 20 percent in 1998, 26 percent in 1999 and 19 percent in 2000 over the past year, respectively. A detailed revenue history for insurance in presented in Library Reference J-92.

5. Fee History

Insurance fees have changed 11 times since Postal Reorganization: twice in 1976, 1978, 1981, 1985, 1988 (the only decrease), 1991, 1995, and 1999. The indemnity limit was raised in 1978, 1985, 1991, and 1997 (the largest increase - from \$600 to \$5000). As a result of Docket No. R2000-1, in 2001 insurance fees increased by an average of 13 percent, and the bulk insurance discount was expanded to separate discounts for unnumbered and numbered pieces. A detailed fee history for insurance is presented in Library Reference J-93.

6. Fee Design

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The proposed fee of \$1.30 for unnumbered insurance was developed by increasing the per-piece cost of 94 cents²⁴ by 40 percent and rounding to the nearest nickel. The fee for numbered insurance up to \$100 was developed by marking up the \$1.80²⁵ per piece cost by 22 percent and applying a five-cent rounding constraint.

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7. Pricing Criteria

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Insurance provides a very high value of service to customers, as these customers can receive reimbursement for lost, stolen, or damaged articles (Criterion 2). Further, the high indemnity limit of \$5,000 also adds to the value. Additionally, if approved, the proposal to make electronic return receipts available with insurance would also make the service more desirable.

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Insurance covers its own volume variable and incremental costs and makes a modest contribution to other costs (Criterion 3). The implicit cost coverage for unnumbered insurance is moderate at 139 percent and higher than the total proposed cost coverage of 126 percent. This higher cost coverage for unnumbered reflects its convenience, with easy local adjudication of claims.

Cost from USPS-LR-J-109, USPS-T-36, WP-12.
 Cost from USPS-LR-J-109, USPS-T-36, WP-12.

The proposed fee increases for insurance range from less than one percent to ten percent for numbered insurance, and eighteen percent for unnumbered insurance. Large volume customers have the option of the bulk insurance discounts to more than offset the proposed fee increases. The proposed insurance fees are modest in nature and should not have a negative

impact on the users of this service (Criterion 4).

Postal Service competitors and private insurance companies offer alternatives to insurance (Criterion 5). These alternatives are not only abundant, but are frequently priced lower than postal insurance.

The proposed \$1.00 fee increment per \$100 value level promotes simplicity and an identifiable fee relationship, as it mirrors the current fee (Criterion 7). The indemnity analysis, included in Exhibit A, provides cost support for my proposal to retain the \$1.00 incremental fee. Table 6 presents the implicit cost coverages for \$500 value fee level increments over \$100. The average implicit cost coverage of 135 percent is reasonable, especially given the implicit cost coverage fluctuations for the \$500 value levels. The average implicit cost coverage falls within the range of the total cost coverage for insurance and the implicit cost coverage for unnumbered insurance (Criterion 3). The proposed insurance fees are fair and equitable (Criterion 1), especially when considering the aforementioned pricing criteria.

<u>Table 6 – Insurance Incremental Fee Cost Coverages</u>

	Fee Increments	Implicit Cost Coverage 1/
	\$100.01 to \$600	139%
	\$600.01 to \$1,100	150%
	\$1,100.01 to \$1,600	147%
	\$1,600.01 to \$2,100	200%
	\$2,100.01 to \$2,600	186%
	\$2,600.01 to \$3,100	124%
	\$3,100.01 to \$3,600	118%
	\$3,600.01 to \$4,100	76%
	\$4,100.01 to \$4,600	70%
	\$4,600.01 to \$5,000	135%
	Average for	
	Incremental Fees	135%
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2	1/ Source: Exhibit A	₹'.

1/ Source: Exhibit A

F. Merchandise Return Accounting Service

1. Proposal

merchandise return.

I am proposing to increase the merchandise return annual accounting fee by 27 percent, from \$375 to \$475. The proposed cost coverage is 122 percent. I am also proposing a classification change to merchandise return service to remove Standard Mail as an available mail class as listed in the DMCS. Table 7 below presents the current and proposed accounting fees for

Table 7 - Merchandise Return Accounting Service Fee

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change from Current to <u>Proposed Fee</u>
Accounting Fee	\$375	\$475	27%

2. Description

Merchandise return service permits a merchandise return permit holder to receive parcels from a mailer without the mailer having to pay the postage at the time of mailing. This service is available for parcels mailed at the First-Class Mail, Priority Mail, and Package Services rates. Registry service, insurance,

- Delivery Confirmation, certificates of mailing, return receipts for merchandise,
- 2 and special handling may be used in conjunction with merchandise return.

- There is no merchandise return per piece fee, but the applicable postage
- 5 is paid by the permit holder prior to delivery from an advance deposit account.
- The annual accounting fee, introduced in 2001, covers the administrative costs of
- 7 providing the trust fund activities incurred with merchandise return service.
- 8 Merchandise return mailers are also required to pay an annual permit fee.
- 9 Witness Koroma discusses the annual permit for merchandise return service in 10 his testimony, USPS-T-37.

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3. Fee Design

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The proposed merchandise return service annual accounting fee was designed by increasing the \$390.92²⁶ annual advance deposit account cost by 21 percent and applying a five-dollar rounding constraint.

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4. Pricing Criteria

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Merchandise return provides a significant value of service to its customers (Criterion 2). Merchandise return allows recipients to mail back merchandise, thus promoting good business relationships between the mailers

²⁶ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

and the recipients. The accounting service is an integral part of the overall service, and thus has a high value of service.

The proposed fee covers the cost of the service and provides a modest contribution to other costs (Criterion 3) with a proposed 122 percent cost coverage. This accounting service could easily justify a larger cost coverage, based on the value of service alone, but the effect of a higher fee increase was considered (Criterion 4) and mitigated. Having a uniform annual accounting service fee for BPRS, Business Reply Mail, Merchandise Return Service and Shipper-Paid Forwarding promotes fee simplicity and identifiable relationships between the advance deposit features of these services (Criterion 7). Finally, based on the criteria already discussed, the proposed accounting service fee is fair and equitable (Criterion 1).

5. Classification Criteria

I am proposing a classification change to DMCS Section 932.22 from "Merchandise Return service is available for the return of any parcel under the following classification schedules: a. First-Class Mail b. Standard Mail c. Package Services" to "Merchandise Return service is available for the return of any parcel under the following classification schedules: a. First-Class Mail b. Package Services". Since merchandise return service is no longer available for Standard Mail since the elimination of single piece Standard Mail, this proposed

- classification change maintains a fair and equitable classification system
- 2 (Criterion 1).

G. Return Receipts

1. Proposal

I am proposing four classification changes to return receipts. The first proposed classification change is to add a new category of return receipts, herein referred to as an electronic return receipt. The second proposed classification change to return receipt service is to change the definition of the service in the DMCS. The third proposed classification change is to define a new fee schedule for return receipts. The fourth proposed classification change is to establish a separate classification for return receipts for merchandise.

I am also proposing two fee increases and one fee decrease for the existing return receipts fees and a new fee for electronic return receipts. The regular return receipt fee is proposed to increase by 17 percent, from \$1.50 to \$1.75. The implicit cost coverage for regular return receipts is 125 percent. The new electronic return receipt fee is proposed to be \$1.30 with a resulting implicit cost coverage of 143 percent. This represents a substantial reduction from the current \$1.50 fee for a basic return receipt. Moreover, the 45-cent different between the proposed paper-based receipt fee and the proposed electronic receipt fee should provide substantial incentive for many customers to opt for the less-costly electronic alternative. The return receipt for merchandise fee is proposed to increase 28 percent, from \$2.35 to \$3.00. The proposed return receipt for merchandise implicit cost coverage is 130 percent. Finally, the return

- receipt after mailing fee is proposed to decrease seven percent, from \$3.50 to
- \$3.25. The return receipt after mailing implicit cost coverage is 190 percent. The
- overall cost coverage for return receipts is 128 percent. Table 8 presents the
- 4 current and proposed return receipt fees.

Table 8 - Return Receipt Fees

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change from Current to <u>Proposed Fee</u>
Requested at time of mailing:			
Non-Merchandise	\$1.50	\$1.75	17%
Electronic	N/A	\$1.30	N/A
Merchandise (no other special service required)	\$2.35	\$3.00	28%
Requested after mailing	\$3.50	\$3.25	(7%)

2. Description

Return receipt service provides evidence of delivery in that the return receipt customer receives the signature of the recipient, the delivery date, and the address where the mailpiece was delivered, if it differs from the address on the mailpiece. A box is provided on the return receipt to indicate if the delivery address is the same as the address on the mailpiece.

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There are currently three types of return receipt service. The first type is basic return receipt service which can be used with First-Class Mail, Priority Mail, Express Mail, Standard Mail parcels (for bulk insurance only) and Package Services. Certified mail, C.O.D., numbered insurance or registered mail are prerequisites, except for Express Mail. Additional services that may be used in conjunction with basic return receipt service are Delivery Confirmation, parcel airlift, restricted delivery, Signature Confirmation and special handling. The second type of return receipt is return receipt for merchandise service that can be used with Priority Mail, Standard Mail pieces subject to the residual shape surcharge, and Package Services. No other special service is required when using return receipt for merchandise service, although it can be used in conjunction with certificates of mailing, Delivery Confirmation, unnumbered insurance, parcel airlift and special handling. The third type of return receipt service is a return receipt after mailing, which provides the mailer with the name of the person who signed for the mailpiece, a copy of the signature, and the date the mailpiece was delivered.

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Return receipts are predominantly used with certified mail. As an example, in 2000, 96.6 percent of all return receipts were attached to certified mail, 1.0 percent were attached to registered mail, 0.7 percent were merchandise and 0.7 percent were attached to insured mail. The remainder were return receipts for merchandise, and return receipts after mailing.

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2	3. Volume Trends
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4	For the most part, return receipt volumes have risen fairly steadily since
5	Postal Reorganization, with a trend towards leveling off during the past few years
6	at approximately 230 million pieces. Return receipt volume increased 47 percent
7	over the past 10 years and 8 percent over the past 5 years. From 1999 to 2000,
8	volume increased two percent. A detailed volume history for return receipts is
9	presented in Library Reference J-92.
10	
11	4. Revenue Trends
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13	Similar to return receipt volume, return receipt revenue has increased
14	steadily, with few exceptions, since Postal Reorganization. Return receipt
15	revenue increased 103 percent over the past 10 years and 11 percent over the
16	past 5 years. From 1999 to 2000, return receipt revenue increased eight
17	percent. A detailed revenue history for return receipts is presented in Library
18	Reference J-92.
19	
20	5. Fee History
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22	The fees for return receipts have increased 10 times since Postal
23	Reorganization: in 1976 (twice), 1978, 1981, 1985, 1988, 1991, 1995, 1999 and

2001. As a result of Docket No. MC96-3, in 1997, the return receipt showing to 1

- whom and when delivered was merged with the return receipt showing to whom, 2
- when, and address where delivered, for the same fee as the return receipt 3
- showing to whom and when delivered. In 2001, as a result of Docket No. R2000-4
- 1, the return receipt fees increased 20 percent. A detailed fee history for return 5
- receipts is presented in Library Reference J-93. 6

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6. Fee Design

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The proposed fee for a basic return receipt was developed by increasing the per piece cost of \$1.40²⁷ by 25 percent to arrive at a fee that produces a modest implicit cost coverage. A five-cent rounding constraint was applied. The proposed fee for a return receipt for merchandise was developed by increasing the per piece cost of \$2.3128 by 30 percent to arrive at a modest cost coverage. A five-cent rounding constraint was applied. The proposed fee for a return receipt after mailing was developed by increasing the per piece cost of \$1.7129 by 90 percent to arrive at a fee that produces a cost coverage slightly above the systemwide average. A five-cent rounding constraint was applied. The proposed fee for the new electronic return receipt was designed by applying a moderate markup by 43 percent to the \$0.9130 per piece cost. A five-cent rounding constraint was used.

²⁷ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

Cost from USPS-LR-J-109, USPS-T-36, WP-12.
 Cost from USPS-LR-J-109, USPS-T-36, WP-12.
 Cost from USPS-LR-J-109, USPS-T-36, WP-12.

7. Pricing Criteria

Return receipts continue to be a potentially high value service, yet concerns about unreliable service imply a lower cost coverage (Criterion 2). Basic return receipt service provides an important function in providing the mailer with delivery information plus the original signature. The newly proposed electronic return receipt provides a copy of the signature and delivery information by secure email, and should prove to be a highly valuable and reliable service. Unlike basic return receipt service, which obtains a second signature on a green postcard for return to the customer, the electronic return receipt (like return receipt after mailing) simply provides information collected during the underlying certified mail, C.O.D., insurance, or registered mail delivery. The proposed total cost coverage of 128 percent is modest and covers the costs of the service (Criterion 3).

The effect of the individual fee increases on the users of the service was considered (Criterion 4). The basic fee increase of 17 percent should not be detrimental, considering the relatively low past increases and the option of the lower-priced electronic return receipt. The return receipt for merchandise increase of 28 percent is needed to reach a moderate implicit cost coverage, and should not have too adverse an impact when taking into account the alternative of lower-priced Signature Confirmation and the fact that no other special service

needs to be purchased to use return receipt for merchandise. The proposed

2 seven percent reduction in the return receipt after mailing fee would have nothing

but a positive impact on its users.

The proposed return receipt fee schedule is simple (Criterion 7). Based on the aforementioned criteria, the proposed fees for return receipt service are fair and equitable (Criterion 1). This is especially true when considering the proposed fee for the new electronic return receipt product. At the proposed fee, customers would have an option for certified mail combined with an electronic return receipt that costs the same as the current price for certified mail and basic return receipt service combined.

8. Classification Criteria

The first proposed classification change is to add a new fee category for electronic return receipts. Electronic return receipts would provide a customer the opportunity to automatically receive an electronic message with delivery information and a copy of the recipient's signature for mail sent by certified mail, numbered insurance, Collect-on-Delivery and registered mail. The electronic return receipt customer would provide an email address at the point of purchase or through pre-registration on the Internet. The delivery date, time, ZIP Code and a digitized image of the recipient's signature would be sent by secure email to the sender automatically after delivery of the mail. Unlike the basic return receipt,

- the electronic return receipt would not provide a different address, if other than
- the original address. The electronic return receipt would, however, provide the
- 3 five-digit ZIP Code of delivery.

5 Electronic return receipts should represent a high value of service to

- 6 those customers able to take advantage of the service (Criterion 2). This fee
- 7 category would provide a high degree of reliability (Criterion 3) and is desirable
- from the viewpoints of the Postal Service and, most assuredly, the potential
- 9 users of the service (Criterion 5). Based on these criteria, the proposed
- classification would be fair and equitable (Criterion 1).

1 The second proposed classification for return receipts is to redefine the DMCS so as to include the features of the newly proposed electronic return 2 3 receipt. Specifically, I am proposing to change Section 945.11. This section currently states: 4 "Return Receipt service provides evidence to the mailer that an article 5 has been received at the delivery address. Mailers requesting Return Receipt 6 service at the time of mailing will be provided, as appropriate, the signature of the addressee or addressee's agent, the date delivered, and the address of delivery. 8 if different from the address on the mailpiece. Mailers requesting Return Receipt 9 service after mailing will be provided the date of delivery and the name of the 10 person who signed for the article." 11 12 I am proposing to change this section to read: 13 14 15 "Return Receipt service provides evidence to the mailer that an article has been received at the delivery address, including an original or copy of the 16 recipient's signature. Mailers requesting Return Receipt service at the time of 17 mailing will be provided, as appropriate, an original or copy of the signature of the 18 recipient, the date delivered, and the address of delivery, if different from the 19 address on the mailpiece. Mailers requesting Return Receipt service after 20 mailing will be provided a copy of the recipient's signature, the date of delivery. 21 and the name of the person who signed for the article. " 22 23 24 The proposed change to the language reflects a more accurate definition 25

The proposed change to the language reflects a more accurate definition of return receipt service and clarifies that a copy of the recipient's signature will be provided, as is the case with the proposed electronic return receipt. The proposed classification change promotes a fair and equitable classification system (Criterion 1).

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1	The third classification change is a proposal to revise Fee Schedule 945.		
2	The current schedule is as follows:		
3	FEE SCHEDULE 945		
4	RETURN RECEIPT		
5 6 7	Description	Fee (in addition to postage)	
, 8 9	Receipt requested at time at mailing		
10 11	Items other than merchandise	\$1.50	
12 13 14	Merchandise (without another special service)	\$2.35	
15 16 17 18	Receipt requested after mailing	\$3.50	

1	The proposed schedule is as follows:	
2		
3	FEE SCHEDULE 945	
4	RETURN RECEIPT	
5	Return Receipt	
6 7	Description	Fee (in addition to postage)
8 9	Receipt requested at time at mailing	
10 11	Original signature	\$1.75
12 13	Copy of signature (electronic)	\$1.30
14 15 16	Receipt requested after mailing	\$3.25
17 18	Return Receipt for Merch	andise
19 20	Description	Fee (in addition to postage)
21 22 23	Receipt requested at time at mailing	\$3.00
24 25 26 27	Delivery Record	\$3.25
28 29	The current notes to Fee Schedule 945	are covered by the changes I am
30	proposing to DMCS 945. Therefore, I propose t	to delete the Fee Schedule notes.
31		
32	This proposed classification change, lik	e the proposed definition change
33	above, more accurately defines return receipt se	ervice and clarifies that a copy of
34	the recipient's signature will be provided, as is the	ne case with the proposed

electronic return receipt. The proposed classification change promotes a fair and equitable classification system (Criterion 1).

The fourth proposed classification change to return receipts is a proposal to make return receipts for merchandise a separate classification from return receipts. The specific proposal is to divide DMCS Section 945 into two sections, 945.1 for return receipts and 945.2 for return receipts for merchandise.

1		The proposed new section 945.2 reads as follows:
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3	"945.2	Return Receipt for Merchandise
4	945.21	Definition
5 6 7 8 9	945.211	Return receipt for merchandise service provides evidence to the mailer that an article has been received at the delivery address. A return receipt for merchandise also supplies the recipient's actual delivery address if it is different from the address used by the sender. A return receipt for merchandise may not be requested after mailing.
11	945.22	Availability
12 13 14 15 16 17	945.221	Return receipt for merchandise is available for merchandise sent under the following sections or classification schedules: a. Priority Mail b. Standard Mail pieces subject to the residual shape surcharge c. Package Services
19 20	945.23	Mailer Requirements
20 21 22 23	945.231	Return receipt for merchandise must be deposited in a manner specified by the Postal Service.
24 25 26 27	945.232	Return receipt for merchandise mail may be addressed for delivery only in the United States and its territories and possession, through Army/Air Force (APO) and Navy (FPO) post offices, or through the United Nations Post Office, New York.
29	945.24	Other Services
30 31 32 33	945.241	Other services may be available in conjunction with Return Receipt for Merchandise, as specified by the Postal Service."

- Return receipt for merchandise service is distinctly different from return
- 2 receipt service. Essentially, return receipt service is an ancillary service to a host
- 3 special service, whereas return receipt for merchandise service does not require
- 4 another special service. In order to emphasize that these are two distinct
- 5 classifications, it is prudent to split them apart. This proposed classification
- 6 change promotes the maintenance of a fair and equitable classification system
- 7 (Criterion 1).

H. Shipper-Paid Forwarding Accounting Service

1. Proposal

accounting fee from \$375 to \$475, a 27 percent increase. The proposed cost coverage is 122 percent. I am also proposing a classification change to Shipper-Paid Forwarding service to change the DMCS to delete Package Services as an option for determining postage when forwarding packages. Table 9 below presents the proposed accounting fee for Shipper-Paid Forwarding service.

Table 9 - Shipper-Paid Forwarding Accounting Service Fee

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change From Current to <u>Proposed Fee</u>
Accounting Fee	\$375.00	\$475.00	27%

2. Description

Shipper-Paid Forwarding (SPF) operates in conjunction with the address change service and is available only to participating Address Change Service (ACS) mailers. SPF allows mailers of Standard Mail machinable parcels and most Package Services parcels to obtain forwarding services for up to one year from the date that the recipient filed a change of address. For Standard Mail, the service provides the mailer with the option of paying forwarding postage at the

single-piece First-Class Mail or Priority Mail rates, as applicable for the weight of

the piece. For Package Services, the mailer pays forwarding postage at the

single-piece rate as applicable for the weight.

3. Fee Design

The proposed SPF service annual accounting fee was designed by increasing the \$390.92³¹ annual advance deposit account cost by 21 percent to produce a modest cost overage. A five-dollar rounding constraint was applied.

4. Pricing Criteria

The proposed annual advance deposit accounting fee for SPF service covers the cost of the service and provides a modest contribution to other costs (Criterion 3) with a proposed 122 percent cost coverage. This accounting service could easily justify a larger cost coverage, based on the value of service alone, but the effect of a higher fee increase was considered (Criterion 4) and mitigated. Having a uniform annual accounting service fee for BPRS, Business Reply Mail, Merchandise Return Service and Shipper-Paid Forwarding promotes fee simplicity and an identifiable relationship between the advance deposit features of these services (Criterion 7). Finally, based on the criteria already discussed, the proposed accounting service fee is fair and equitable (Criterion 1).

5. Classification Criteria

I am proposing a classification change to revise DMCS Section 936.11
 from:

"Shipper-Paid Forwarding enables mailers to have undeliverable-asaddressed machinable Standard Mail parcels forwarded at applicable First-Class
Mail or Package Service mail rates for up to one year from the date that the
addressee filed a change-of-address order. If Shipper-Paid Forwarding is
elected for a parcel that is returned, the mailer will pay the applicable First-Class
Mail or Package Service mail rate, or the Bulk Parcel Return Service fee, if that
service was elected."

to

"Shipper-Paid Forwarding enables mailers to have undeliverable-asaddressed machinable Standard Mail parcels forwarded at applicable First-Class
Mail rates for up to one year from the date that the addressee filed a change-ofaddress order. If Shipper-Paid Forwarding is elected for a parcel that is returned,
the mailer will pay the applicable First-Class Mail rate, or the Bulk Parcel Return
Service fee, if that service was elected." Since Shipper-Paid Forwarding is only
forwarded by First-Class Mail (including Priority Mail), the term Package Services
is not accurate. This proposed classification change maintains a fair and
equitable classification system (Criterion 1).

³¹ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

I. Signature Confirmation

1. Proposal

I am proposing three classification changes and two fee increases for Signature Confirmation. The first proposed classification change is to extend electronic Signature Confirmation to First-Class Mail Letters and Sealed Parcels parcels. The second proposed classification change is to extend manual Signature Confirmation to First-Class Mail Letter and Sealed Parcels parcels. The third proposed classification change is to limit the availability of Signature Confirmation to parcels only in Package Services.

The new fee for First-Class Mail Letters and Sealed Parcels parcel electronic Signature Confirmation is proposed to be \$1.30, resulting in an implicit cost coverage of 101 percent. The new fee for First-Class Mail Letters and Sealed Parcels parcel manual Signature Confirmation is proposed to be \$1.80, resulting in a 116 percent implicit cost coverage. The current fee of \$1.25 for Priority Mail and Package Services electronic Signature Confirmation is proposed to increase by 4 percent to \$1.30, with an implicit cost coverage of 118 percent. The current fee of \$1.75 for Priority Mail and Package Services manual Signature Confirmation is proposed to increase 3 percent to \$1.80. The implicit cost coverage is 132 percent. The overall cost coverage for Signature Confirmation is

1 130 percent. Table10 presents the current and proposed Signature Confirmation fees.

Table 10 – Signature Confirmation Fees

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change from Current to <u>Proposed Fee</u>
First-Class Letters and			
Sealed Parcels:			
Electronic	N/A	\$1.30	N/A
Manual	N/A	\$1.80	N/A
Priority Mail and			
Package Services:			
Electronic	\$1.25	\$1.30	4%
Manual	\$1.75	\$1.80	3%

2. Description

Signature Confirmation is a special service that provides electronic

Delivery Confirmation data and access to the recipient's signature image. It is
available only at the time of mailing for Priority Mail and Package Services, either
electronic option or manual option. When using the manual service the customer
receives a receipt with the Signature Confirmation number that allows them to
access the delivery information from either the call center or the Internet.

Electronic Signature Confirmation is used by mailers who apply their own barcodes and provide electronic manifests of their Signature Confirmation pieces at the time of mailing. Signature Confirmation electronic customers receive delivery information through a data file or the Internet. Both manual and electronic customers have the option of using a call center to request a hard copy of the signature. The hard copies are generated from the central database and received via facsimile or First-Class Mail.

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Several special services may be used in conjunction with Signature Confirmation. These services include certificates of mailing, Collect-on-Delivery, insurance, registered mail, restricted delivery and special handling.

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3. Fee Design

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The proposed fee for First-Class Mail electronic Signature Confirmation was developed by taking the per piece cost of \$1.2932 and rounding it to the nearest nickel increment to arrive at an implicit cost coverage just covering the costs of the service. The proposed fee for First-Class Mail manual Signature Confirmation was developed by taking the per piece cost of \$1.5633 and marking it up by 15 percent to arrive at a relatively low implicit cost coverage. The proposed fee for Priority Mail and Package Services electronic Signature

Cost from USPS-LR-J-109, USPS-T-36, WP-12.
 Cost from USPS-LR-J-109, USPS-T-36, WP-12.

- Confirmation was developed by taking the per piece cost of \$1.1034 and marking 1
- it up by 18 percent to arrive at an implicit cost coverage in the modest range. 2
- The proposed fee for Priority Mail and Package Services manual Signature 3
- Confirmation was developed by taking the per piece cost of \$1.3635 and marking 4
- it up by 32 percent to arrive at an implicit cost coverage in the moderate range. 5
- 6 Among other things, as discussed in the following section, in the interest of fee
- simplicity, the same fees were designed for both manual and electronic options 7
- of Signature Confirmation regardless of the mail class. 8

4. Pricing Criteria

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Signature Confirmation offers a high value of service to its customers (Criterion 2) for a relatively low price. Signature Confirmation provides a signature image on demand and can be very useful for those mailers who can substitute it for higher priced certified mail with return receipt. The value of Signature Confirmation would be enhanced, if the proposal to extend the service to First-Class Mail Letters and Sealed Parcels parcels is approved.

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Overall, Signature Confirmation covers its own costs and makes a modest contribution to other costs with a 130 percent proposed cost coverage. Individually, the implicit cost coverages are reasonable when considering individual circumstances. For example, the low proposed cost coverages for

³⁴ Cost from USPS-LR-J-109, USPS-T-36, WP-12. ³⁵ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

both First-Class Mail Letters and Sealed Parcels parcel electronic and manual

2 Signature Confirmation are justifiable for a service extension to a new subclass,

3 particularly when considering the fact that Signature Confirmation is relatively un-

established at this point. On the other hand, higher implicit cost coverages are

reasonable for Signature Confirmation for the current mail classes, as the service

6 becomes more seasoned. The implicit cost coverages are also justified by the

desire for fee simplicity, especially for retail customers.

The effect of the proposed minimal increases to the Signature

Confirmation fees should not represent any hardship on the users of the service

(Criterion 4). For new First-Class Mail Letters and Sealed Parcels parcel mailers

this is particularly true when considering that Signature Confirmation will still be

less expensive than the alternatives of return receipt for merchandise or certified

mail with a return receipt.

Postal alternatives to Signature Confirmation, such as certified mail with a return receipt and return receipt for merchandise, are more costly than Signature Confirmation (Criterion 5). These alternatives do provide the original signature, which may be more valuable than the signature image. Conversely, Signature Confirmation would not be an alternative to certified mail with return receipt or return receipt for merchandise in instances where the actual signature is desired, or a legal requirement to use certified mail exists.

The proposed fees for Signature Confirmation are simple and represent identifiable fee relationships, as there is only one manual fee and one electronic fee (Criterion 7). The proposed Signature Confirmation fees strive to maintain a fair and equitable fee schedule (Criterion 1).

5. Classification Criteria

The first two classification changes proposed in this testimony for Signature Confirmation involve First-Class Mail Letters and Sealed Parcels parcels. The first proposed classification change is to extend electronic Signature Confirmation to these parcels. The second proposed classification change is to extend manual Signature Confirmation to these parcels. The third proposed classification change is to limit the use of Signature Confirmation for Package Services to parcels only. The first two proposed classification changes are addressed together in the discussion below.

Offering Signature Confirmation to First-Class Mail Letters and Sealed Parcels parcels would establish fairness and equity for this subclass of mail (Criterion 1). Currently, First-Class Mail Letters and Sealed Parcels parcel customers need to buy either certified mail or registered mail with a return receipt³⁶ to receive the delivery data provided by Signature Confirmation or pay the Priority Mail postage. Being able to receive this delivery data at a much

³⁶ Certified mail and registered mail are proposed to have the enhancement of delivery data provided at no additional fee, so these services (without return receipt service) would be an

lower fee with Signature Confirmation would increase the value of this service to

these parcel customers (Criterion 2). This proposed classification would provide

an option for these parcel customers with a high degree of reliability (Criterion 3).

4 Finally, it is desirable from the viewpoint of the Postal Service and should be

5 desirable from the viewpoint of the First-Class Mail Letters and Sealed Parcels

6 parcel customers (Criterion 5) to have a special classification to allow another

special service option for First-Class Mail Letters and Sealed Parcels parcels.

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The third proposed classification change is to limit Signature

Confirmation to parcels only within the Package Services mail class. This

proposed change involves a special service with a high value of service (Criterion

2). It is a fair and equitable proposal, because it ensures that the service will be

provided in a manner that is consistent with the proposal for First-Class Mail

Letters and Sealed Parcels parcels and the existing requirement for Standard

Mail (Criterion 1). The proposal also reflects the operational concerns discussed

by witness Kingsley. USPS-T-39 at 8-9, 36.

1 The proposed DMCS revision to reflect the proposed classification 2 changes is as follows: Change Section 949.21 which currently states: 3 "Signature Confirmation is available for Priority Mail and Package 4 Services mail." 5 to state: 6 "Signature Confirmation service is available for First-Class Mail, in the 7 Letters and Sealed Parcels subclass, that is parcel-shaped, as specified by the 8 9 Postal Service, all Priority Mail, and Package Services mail that is parcel-shaped. 10 as specified by the Postal Service."

J. Stamped Cards

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1. Proposal

I am proposing to retain the current stamped card fee at two cents. The proposed cost coverage for all stamped cards - single cards, double reply cards and sheets of 40 cards is 118 percent using volume variable costs. I am also proposing a classification change to Section 912.33 of the DMCS to revise the term stamped cards to lower case. Table 11 below presents the current and proposed fees for stamped cards.

Table 11 - Stamped Card Fees

<u>Description</u>	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change from Current to Proposed Fee
Stamped Card	\$0.02	\$0.02	0%
Double Stamped Card	\$0.04	\$0.04	0%
Sheet of 40 Stamped Cards	\$0.80	\$0.80	0%

15 2. Description

Stamped cards are postcards sold at postal retail units and vending machines for the price of a First-Class Mail postcard rate, currently 21 cents, plus

I	the stamped card fee, currently two cents. The postage is pre-affixed to the card,
2	so the mailer does not have to purchase a stamp separately from the postcard.
3	
4	Both individuals and businesses use stamped cards. For individual
5	users, stamped cards provide stationery for quick and easy correspondence.
6	After purchase of a stamped card, an individual can prepare the correspondence
7	and immediately enter the stamped card for mailing, if purchased from a postal
8	facility providing collection. Businesses use stamped cards for many activities
9	such as advertisements, service reminders, and billing. When used in bulk,
10	stamped cards serve as an economical means of business mailings, as the
11	labor-intensive procedure of postage affixation is avoided.
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13	Stamped cards are available in single units for 23 cents. Double
14	stamped cards, with one card for mailing and another card with postage affixed
15	to be returned to the mailer, are available for 46 cents. Also, sheets of 40 postal
16	cards can be purchased for \$9.20.
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18	3. Volume Trends
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20	In 2000, the reported volume for stamped cards reflected a more
21	conservative Government Printing Office (GPO) estimate, as opposed to the

previously used sampling estimate. As a result, the volume dropped 54 percent

1	from 1999 (the first year a fee was charged for stamped cards) to 2000. The
2	volume history for stamped cards is presented in Library Reference J-92.
3	
4	4. Revenue Trends
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6	Identical to the volume decrease from 1999 to 2000, the stamped card
7	revenue decreased 54 percent. The revenue history for stamped cards is
8	presented in Library Reference J-92.
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10	5. Fee History
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12	The per card fee for stamped cards of one cent was introduced in 1999.
13	The corresponding fees for a double card and a sheet of 40 cards were two cents
14	and 40 cents, respectively. As a result of Docket No. R2000-1, the per card fee
15	for stamped cards and the fees for a double card and a sheet of 40 cards
16	increased 100 percent. The fee history for stamped cards is presented in Library
17	Reference J-93.
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19	6. Fee Design
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21	The two-cent per piece proposed stamped card fee was designed by
22	marking up the cost, consistent with a penny rounding constraint. A substantial
23	markup is appropriate because the Postal Service pays for all cards produced,

- even though some are not sold. The resulting overall cost coverage is just 118
- 2 percent using total volume variable costs. Without the penny rounding
- 3 constraint, a higher cost coverage is appropriate. However, the penny rounding
- 4 constraint is important for a product that is purchased individually by consumers.
- 5 A proposed three-cent fee would produce a nearly 180 percent cost coverage
- 6 which is not necessary in this instance. Moreover, a one-cent fee increase on
- top of the two-cent increased proposed in the basic card rate resulted in a 13
- 8 percent combined fee and postage increase for those using this alternative. It is
- 9 prudent to mitigate the combined fee and postage increase in this proceeding.
- However, the low cost coverage suggests that the stamped card fee may need to
- be increased in further rate case proceedings.

7. Classification Criteria

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(Criterion 1).

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I am proposing to change DMCS Section 912.33 from "Gummed labels, wrappers, envelopes, Stamped Cards, or postcards indicative of one-time use will not be accepted as mailing lists." to "Gummed labels, wrappers, envelopes, stamped cards, or postcards indicative of one-time use will not be accepted as mailing lists." The term stamped cards does not need to be upper case, since the term is referring to stamped cards in the generic sense. This proposed change is consistent with maintaining a fair and equitable classification system

K. Stamped Envelopes

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1. Proposal

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I am proposing to retain the current fees for all non-special categories of stamped envelopes. I am also proposing a classification change to eliminate the special fee categories. Bulk printed 6 3/4 inch envelopes are proposed to remain at \$17.00, with a resulting implicit cost coverage of 131 percent. Bulk printed 10 inch envelopes are proposed to remain at \$20.00, with a resulting implicit cost coverage of 141 percent. A pack of 50 printed household envelopes is proposed to remain at \$3.50, with a resulting implicit cost coverage of 142 percent. The bulk fee for plain 6 3/4 inch envelopes is proposed to remain at \$12.00, with an implicit cost coverage of 165 percent. The bulk fee for plain 10 inch envelopes is proposed to remain at \$14.00, with an implicit cost coverage of 158 percent. The fee for a single envelope is proposed to remain at 8 cents, resulting in a 111 percent implicit cost coverage. The implicit cost coverages were calculated using the average unit cost in each fee category weighted by volume. The proposed total cost coverage for stamped envelopes is 124 percent. All fees cover the costs of the highest unit costs in each fee category. Table 12 presents the current fees, the proposed fees and the fee percentage changes for stamped envelopes.

l am proposing a classification change to the stamped envelope special service to eliminate the four "special" fee categories, as there are no plans to manufacture any more special stamped envelopes. The affected categories

include single sale, household packs of 50 and bulk plain and printed packs of

5 **500**.

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Table 12 - Stamped Envelope Fees*

Description	Current <u>Fee</u>	Proposed <u>Fee</u>	Percentage Change from <u>Current to</u> <u>Proposed Fee</u>
Single Sale: Basic Special	.08 .09	.08 N/A	0% N/A
Printed Household: Basic (50) Special (50)	3.50 4.50	3.50 N/A	0% N/A
Plain 6 3/4: Basic (500)	12.00	12.00	0%
Plain 10 Basic (500)	14.00	14.00	0%
Plain 10 Special (500)	19.00	N/A	N/A
Printed 6 3/4: Basic (500)	17.00	17.00	0%
Printed 10 Basic (500)	20.00	20.00	0%
Printed 10 Special (500)	25.00	N/A	N/A

^{*}Basic envelopes include regular, window, pre-canceled regular, and pre-canceled window. The special envelopes are those with holograms or patched-in stamps.

2. Description

Stamped envelopes are provided as a convenience to customers and may be purchased individually at windows or ordered in box lots. Box lots of 50 (household) and 500 (bulk) are available. Stamped envelopes come in a variety of pre-affixed postage amounts, including some presort and nonprofit rates, for use by both individual and business customers.

Sizes for stamped envelopes are six and three-quarters, nine, and ten inches in length. Window and pre-canceled envelopes are available. For an additional fee, stamped envelopes can be pre-printed with a return address, title, company name, telephone number or advertising slogan.

As a result of the last two rate cases, many of the stamped envelopes categories were consolidated to simplify the fee structure. The printed and plain bulk categories for both 6 ¾ inch and 10 inch envelopes have been merged into four categories to include all applicable regular, window, precancelled regular and precancelled window bulk envelopes. Window and regular household 6 ¾ inch and 10 inch classifications have been combined into two household categories. A special classification was created for hologram and patched-in stamped envelopes.

3. Volume Trends

Aside from a few volume blips, stamped envelope volume has declined slowly and steadily since Postal Reorganization. Stamped envelope volume decreased 46 percent over the past 10 years and 38 percent over the past 5 years. From 1999 to 2000, stamped envelope volume decreased 32 percent to its all-time low of 417 million. A detailed volume history for stamped envelopes is presented in Library Reference J-92.

4. Revenue Trends

With few exceptions, stamped envelope revenue has remained relatively constant since Postal Reorganization. From 1999 to 2000, stamped envelope revenue decreased 32 percent, due to a large volume decrease. A detailed revenue history for stamped envelopes is presented in Library Reference J-92.

5. Fee History

The fees for stamped envelopes have changed eight times since Postal Reorganization, typically resulting in fee increases. In 1978, the fees increased 35 percent; in 1981, 31 percent; in 1985, 21 percent; in 1988, 8 percent; in 1991, 11 percent; and, in 1995, 12 percent. In 1999, the fees decreased, on average, one percent. Also, in 1999, new fee categories were added to reflect the higher

costs of "special" (then hologram) stamped envelopes. As a result of Docket No.

2 R2000-1, in 2001 fees increased 28 percent. A detailed fee history for stamped

3 envelopes is presented in Library Reference J-93.

6. Fee Design

The proposed stamped envelope fees were developed with a consideration of attaining a modest total cost coverage and reasonable implicit cost coverages for the individual categories. The single sale envelope cost of \$.0723³⁷ was marked up by 11 percent to arrive at the current fee of \$.08. The household box lot cost of \$2.46³⁸ was marked up by 42 percent to arrive at the current fee of \$3.50. The bulk plain 6 ¾ inch box lot cost of \$7.26³⁹ was marked up by 65 percent to arrive at the current fee of \$12.00. The bulk plain 10 inch box lot cost of \$8.88 was marked up by 58 percent to arrive at the current fee of \$14.00. The bulk printed 6 ¾ inch box lot cost of \$12.96⁴⁰ was marked up by 31 percent to arrive at the current fee of \$17.00. The bulk printed 10 inch box lot cost of \$14.18⁴¹ was marked up by 41 percent to arrive at the current fee of \$20.00.

³⁷ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

³⁸ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

³⁹ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

⁴⁰ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

⁴¹ Cost from USPS-LR-J-109, USPS-T-36, WP-12.

1	7. Classification Criteria
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3	I am proposing a classification change to eliminate the "special" fee
4	categories for stamped envelopes. The fee categories affected are single sale,
5	household, printed 6 ¾ inch and printed 10 inch. This classification change
6	stems from a decision not to produce any of these types of envelopes in the
7	future. It is desirable from the viewpoint of the Postal Service to simplify the fee
8	structure by removing those product classifications that are no longer used
9	(Criterion 5).
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PROPOSED DMCS REVISIONS TO SPECIAL SERVICES V.

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In Docket No. R2000-1, the Postal Service proposed the elimination of the 3 listings of combinations under each special service. The Postal Service further 4 proposed to replace those listings with general language that left the 5 combinations up to the discretion of the Postal Service. Docket No. R2000-1, 6 7 USPS-T-39, at 165-166. The allowable combinations would then have resided in the special services section of the Domestic Mail Manual and could have been 8 revised through the usual procedures (notice to mailers and employees in the 9 Federal Register and the Postal Bulletin). The Commission rejected this 10 proposed DMCS change and retained the old DMCS language⁴². As it stands, 11 the current DMCS does not reflect the special services combinations allowed by 12 the Postal Service. The Domestic Mail Manual, however, has been updated and 13 therefore reflects the allowable combinations. Thus, the DMM provides the 14 public with complete information about special service combinations. 15

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Via this testimony, the Postal Service is again proposing to eliminate from the DMCS the specific listings of allowable combinations of special services. The Postal Service further proposes to replace those listings with general language that leaves the combinations up to the discretion of the Postal Service.

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When the Special Services Reform case was litigated in Docket No. MC96-3, the Postal Service could not predict the rapid development of

electronically-enhanced special services. Since Docket No. MC96-3, the Postal

- 2 Service has implemented electronic special services, such as Delivery
- 3 Confirmation and Signature Confirmation, and has applied new technology to its
- 4 accountable products, using scanners and barcoded labels. Also, the Postal
- 5 Service will soon introduce electronic return receipt service, as proposed in this
- testimony. All of these special services are evolving rapidly, and the Postal
- 7 Service needs the flexibility and discretion to make changes quickly to the special
- 8 services combinations.

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In addition, as customers gain experience with the Postal Service's electronic special service offerings, they are recognizing opportunities to use other special services in new and unique ways. The Postal Service needs the flexibility to react quickly to these customer needs, particularly as they relate to new combinations of special services. If the combinations were contained in the DMCS language, the only way to accommodate new customer needs would be through omnibus rate cases or through special filings, which are time-consuming. Obviously, the Postal Service and its customers would prefer to quickly implement new special services combinations that customers request. In fact, customers may not wait around for months to gain access to new service combinations.

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A possible concern with leaving the special services combinations up to the discretion of the Postal Service would be that fewer, more limited options for

⁴² PRC Op., pp. V-598-599.

- customers would result. In fact, just the opposite is true. There are more
- 2 combinations available to retail customers and business mailers than ever
- 3 before. The Postal Service is committed to providing new and ingenious
- 4 solutions to customers to enhance the value of their mail. The Postal Service
- 5 has agreed internally that, if given the discretion over the special services
- 6 combinations, it will evaluate and measure each request for new combinations in
- 7 a systematic way through internal consensus-building and requests for public
- 8 input (such as publishing notice in the Federal Register).

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It is recognized that many of our special services need to be re-evaluated for redundancy. To this point, a major concern is eliminating older services that may meet customer needs not provided by newer service offerings. An overhaul of the special services is planned as part of an upcoming rate filing. This overhaul is to include broader, more customer-focused definitions of the special services.

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Again, giving the Postal Service discretion over the special service combinations would provide the flexibility to respond to the rapidly-changing electronic environment and to react quickly to customer needs. This would further promote a fair and equitable classification system.

Based on this reasoning, I propose the following DMCS revisions: 1

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- 3 1. Change 932.41 from "The following services may be purchased in conjunction
- with Merchandise Return Service: 4

5	Service	Fee Schedule
6	a. Certificate of Mailing	947
7	b. Insurance	943
8	c. Registered Mail	942
9	d. Special Handling	952"

- to "Other services may be available in conjunction with Merchandise Return 10
- 11 Service, as specified by the Postal Service."

12

- 2. Change 935.41 from "The following services may be purchased in conjunction 13
- with Bulk Parcel Return Service: 14

15	Service	Fee Schedule
16	a. Address Correction Service	911
17	b. Certificate of Mailing	947
18	c. Shipper-Paid Forwarding	936"

- 19 to "Other services may be available in conjunction with Bulk Parcel Return
- 20 Service, as specified by the Postal Service."

- 3. Change 936.41 from "The following services may be purchased in conjunction with Shipper-Paid Forwarding:

 Service Fee Schedule

 a. Certificate of Mailing 947
 b. Bulk Parcel Return Service 935"
- 6 to "Other services may be available in conjunction with Shipper-Paid Forwarding,
- 7 as specified by the Postal Service."

- 9 4. Change 941.51 from "The following services may be obtained in conjunction
- with mail sent under this section upon payment of the applicable fees:

11	Service	Fee Schedule
12 13	a. Restricted Delivery b. Return Receipt	946 945"
14	to "Other services may be availal	ble in conjunction with Certified Mail, as
15	specified by the Postal Service."	

- 5. Change 942.51 from "The following services may be obtained in conjunction
- with mail sent under this section upon payment of the applicable fees:

19	Service	Fee Schedule
20	a. Collect on Delivery	944
21	b. Restricted Delivery	946
22	c. Return Receipt	945
23	d Merchandise Return (shippers only)	932"
24	to "Other services may be available in conju	unction with Registered Mail, as
25	specified by the Postal Service."	

- 1 6. Change 943.251 from "The following services, if applicable to the subclass of
- 2 mail, may be obtained in conjunction with mail sent under this section upon
- 3 payment of the applicable fees:

4	Service	Fee Schedule
5	a. Parcel Airlift	951
6	b. Restricted Delivery (for items insured	946
7	for more than \$50)	
8 9	c. Return Receipt (for items insured for more than \$50)	945
10	d. Special Handling	952
11	d. Merchandise Return (shippers only)	932"

- 12 to "Other services may be available in conjunction with general insurance, as
- 13 specified by the Postal Service."

- 7. Change 944.51 from "The following services, if applicable to the subclass of
- mail, may be obtained in conjunction with mail sent under this section upon
- payment of the applicable fees:

18	Service	Fee Schedule
19	a. Registered Mail, if sent as First-Class	942
20	b. Restricted Delivery	946
21	c. Special Handling	952"
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- 23 to "Other services may be available in conjunction with Collect on Delivery, as
- 24 specified by the Postal Service."

- 8. Change 945.4 from "Reserved" to "945.14 Other services may be available in 1
- conjunction with Return Receipt, as specified by the Postal Service." 2

- 9. Change 946.21 from "This service is available for mail sent under the 4
- following sections: 5

6	Service	Fee Schedule
7	a. Certified Mail	941
8	b. COD Mail	944
9	c. Insurance (if insured for more than \$50)	943
10	d. Registered Mail	942"
11	•	

- to "Other services may be available in conjunction with Restricted Delivery, as 12
- specified by the Postal Service." 13

- 1 10. Change 947.51 from "The following services, if applicable to the subclass of
- 2 mail, may be obtained in conjunction with mail sent under this classification
- 3 schedule upon payment of the applicable fees:

4	Service	Fee Schedule
5	a. Parcel Airlift	951
6	b. Special Handling	952"
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- 8 to "Other services may be available in conjunction with Certificate of Mailing, as
- 9 specified by the Postal Service."

- 11. Change 951.51 from "The following services, if applicable to the subclass of
- mail, may be obtained in conjunction with mail sent under this section upon
- payment of the applicable fees:

14	Service	Fee Schedule
15	a. Certificate of Mailing	947
16	b. Insurance	943
17 18	 c. Restricted Delivery (if insured for more than \$50) 	946
19	d. Return Receipt (if insured for more than \$	50) 945
20	e. Special Handling	[°] 952"
21	<u>-</u>	

- 22 to "Other services may be available in conjunction with Parcel Airlift (PAL), as
- 23 specified by the Postal Service."

- 1 12. Change 952.51 from "The following services, if applicable to the subclass of
- 2 mail, may be obtained in conjunction with mail sent under this section upon
- 3 payment of the applicable fees:

4	Service	Fee Schedule
5	a. COD Mail	944
6	b. Insurance	943
7	c. Parcel Airlift	951
8	d. Merchandise Return (shippers only)	932"
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- 10 to "Other services may be available in conjunction with Special Handling, as
- specified by the Postal Service."

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- Other miscellaneous proposed DMCS revisions in this section of my
- testimony, but not directly related to fee or classification proposals in my
- 3 testimony are as follows:

- 5 1. Change 945.21 to "945.121 Return Receipt service is available for mail sent
- 6 under the following sections or classification schedules:

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8	Service	Fee Schedule
9	a. Certified Mail	941
10	b. C.O.D. Mail	944
11	c. Insurance (if insured for more than \$50)	943
12	d. Registered Mail	942
13	e. Express Mail	948"

- 15 2. In Section 981 change the name "Mailing Online" everywhere it appears to
- 16 "NetPost Mailing Online".

VI. ACCOUNTABLE SERVICES OVERVIEW

In Docket No. R2000-1, the Chairman and two commissioners provided a

- 4 Concurring Opinion regarding the special service offerings. The purpose of this
- 5 section of my testimony is to address each of the applicable points in the
- 6 Concurring Opinion and provide the Postal Service's action or plan for action
- 7 where necessary.

The special services specifically targeted in the Concurring Opinion were certified mail, return receipts, Delivery Confirmation, Signature Confirmation and certificates of mailing. With respect to these services the concurring opinion

12 stated:13

"Each service comes with a separate menu of attributes, but many of these services share some of the same attributes. Each also comes with a separate set of usage restrictions, e.g. delivery confirmation and signature confirmation cannot be used for First-Class letters, while basic return receipt can only be purchased with another service, such as certified."⁴³

In an effort to provide this information in a concise manner in one place, I am presenting Exhibit B to my testimony. Exhibit B is a matrix that lists the current and proposed special services and denotes the eligible mail classes and which special services may be used in conjunction with another special service.

Only two changes are being proposed, and they are the inclusion of First-Class

⁴³ PRC Op., R2000-1, Vol. 1, Concurring Opinion, p. 1.

Mail Letters and Sealed Parcels parcels as an eligible mail subclass for Delivery and Signature Confirmation.

The matrix presented as Exhibit C provides information on the current and proposed availabilities of eligible mail classes/subclasses, requirements for use of the specific service, service features and the type(s) of delivery information offered, if applicable. In addition to the special services named in the Concurring Opinion, I have added registered mail, because it is a verification-type special service similar to the other services.

There are several things I wish to note about Exhibit C. First, it is obvious that there are overlapping features from one service to another. However, since these services run the whole spectrum of mail classes, it is not surprising that the same feature would apply to several services. Second, it is easy to decipher the marked improvement over the current features for both certified mail and registered mail in the proposed rows. In fact, Exhibit C illustrates the proposed improvements to each of the special services listed, with the exception of certificates of mailing. Certificates of mailing is a special service performed during acceptance of the mailpiece and thus is geared to a specific customer not wishing delivery information or a recipient's signature. The movement of the Postal Service in the general direction envisioned in the Concurring Opinion can be seen in the proposed rows in Exhibit C.

The Concurring Opinion went on further to state:

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"Return receipt and certified, which are based on 3 costly manual operations, have high fees and a 4 history of poor service quality. See Carlson Brief at 5 10-16; Popkin Brief at 2-4; PRC Op. R97-1, para. 6 7 5951. The Commission has been concerned with this 8 quality of service issue since R90-1. See PRC Op. R90-1 paras. 6576-77, fn. 110. Apparently, the 9 Inspection Service audit report reveals nationwide 10 problems with certified and return-receipt mail., e.g., 11 failure to maintain proper control over the return 12 receipts, especially with regard to mail sent to the IRS 13 and the state tax agencies, and mail delays. USPS-14 15 LR-I-200 at 18-20. Because return receipt and certified are often used in high volume situations (e.g., 16 mailers sending in tax returns, where volume tends to 17 peak around filing deadlines) improvements to these 18 manual-based systems may be difficult. Indeed, the 19 Service admits 'obtaining signatures of each return 20 receipt before delivery is not always practical when 21 many return receipts are delivered at one time.' 22 23 Postal Service Reply Brief at V11-16. It argues that employing more personnel to solve the problem would 24 increase fees. Ibid. It concludes that allowing large 25 organizations to sign for receipt of all certified mail at 26 the time of delivery, and then complete the return 27 receipt cards later 'may at least be temporarily 28 necessary in order to avoid even more problematic 29 delivery delays.' Id. at V11-17."44 30

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A letter was sent out in March 2001 to in-plant support area managers as a reminder of the proper procedures for handling special services used with tax returns. This is just one example of the continued efforts of the Postal Service to correct problematic situations operationally. Efforts to correct certified mail/return receipt deficiencies stemmed, in part, from the Commission's concern about service quality in the Docket No. R97-1 Decision where it stated:

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The Concurring Opinion further stated:

premium rates."46

para. 6575, n.110".45

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The Postal Service has made great strides in improving the overall service of both certified mail and return receipts. The enhancement proposed in this testimony for delivery information capability for certified mail, and the proposal for

"The Commission recognizes that the cost coverage

for return receipt is below the system-wide average

cost coverage. Witness Plunkett attempts to justify

available alternatives are priced considerably higher

may explain the high demand for the service; overall

expectations, and the Service admits that its handling

of return receipts delivered to high volume recipients

does not comply with its own DMM. This, in addition

problems, indicates that there may be problems with

concerned about the quality of return receipt service,

the increase by relying on overall demand for the

service. However, the Service's testimony that

demand may be unrelated to the quality of the

service. There is no reliable evidence that this

to other intervenor testimony asserting service

the reliability of this service. The Commission is

as it has been since R90-1. See PRC Op. R90-1,

"We have constrained fees for return receipt and

certified because of the quality of service issue......

customers receiving poor service should not also pay

service is consistently meeting customer

a new electronic return receipt, should relieve at least some of the operational

concerns about proper service. Some current certified mail with return receipt

users would be able to purchase certified mail service only at a lower fee than

⁴⁵ PRC Op., R97-1, para 5951.

⁴⁴ PRC Op., R2000-1, Vol. 1, Concurring Opinion, p. 1.

1	the combined service, if the delivery data, rather than a signature, were what
2	they were really seeking. For those current certified mail with return receipt
3	users still wishing to get a return receipt, the new electronic option could prove to
4	be valuable and more reliable. For the rest of the current certified mail with
5	return receipt users still wanting the same service, there have been actions taker
6	to improve overall service. Specifically, peel-off article numbers are now used or
7	certified, insurance, and recorded delivery forms to be used on corresponding
8	return receipts. Not only does this save time in completing the forms, it also
9	reduces the potential for error in recording an article number on the return
10	receipt. It is planned to have these peel-off numbers available on all applicable
11	forms in the near future. Additionally, taggant detectors have been refurbished
12	and are routinely maintained which has aided in extracting a higher percentage
13	of certified mailpieces from the regular mailstream.

The Concurring Opinion went on to further state:

"We suggest that extending the more electronically-based delivery and signature confirmation services to First-Class letter mail would have a mitigating effect on or, perhaps, even obviate the need to address many problems associated with the manual accountable services. Electronic confirmation services do not require the extensive interaction between postal employees and the sender and recipient of First-Class Mail, as do the currently available manual services. They are, therefore, less costly to the Postal Service. For example, the Service's cost for each of its roughly 275 million Certified Mail transactions is on the order of \$1.60 per

⁴⁶ PRC Op., R2000-1, Vol. 1, Concurring Opinion, pp. 1-2.

1 2 3	piece, compared to approximately \$0.40 for a Delivery Confirmation transaction."47
4	Although the Postal Service is not proposing to extend Delivery
5	Confirmation and Signature Confirmation to First-Class Mail letters, I am
6	proposing to extend these services to First-Class Mail Letters and Sealed
7	Parcels parcels. As it is not pragmatic for the Postal Service to offer Delivery
8	Confirmation and Signature Confirmation to First-Class Mail letters (as discussed
9	in witness Kingsley's testimony, USPS-T-39, page 30), offering these services to
10	First-Class Mail Letters and Sealed Parcels parcels is a substantial improvement.
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12	The Concurring Opinion further stated:
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14	"An opportunity to extend one highly regarded existing
15	service as a substitute for another poorly perceived
16 17	service should not be ignored. This is especially so when the potential exists to drive more than \$300
18	million in costs out of the system and to offer
19	customers a high-tech, lower price option. These
20	possibilities suggest a bottoms-up review of the
21	panoply of delivery-related services, with an eye
22	toward offering a narrower, but more reliable array of
23	electronically-based services. Providing customers
24	with better choices at lower prices is appropriate and
25 26	desirable." ⁴⁸
27	Delivery Confirmation is less costly than certified mail, not because of a
28	difference in technology use, but because certified mail obtains the recipient's

⁴⁷ PRC Op., R2000-1, Vol. 1, Concurring Opinion, p. 2. ⁴⁸ PRC Op., R2000-1, Vol. 1, Concurring Opinion, p. 2.

signature. Delivery Confirmation cannot eliminate certified mail's cost because in many cases customers need to obtain the recipient's signature.

The Postal Service has made significant strides in the last few months towards employing technology to provide lower price options. Specifically, with the proposals in this testimony for enhanced certified mail and electronic return receipt service, customers will have opportunities to obtain much of the same information currently provided by a basic return receipt for either no additional cost above the host service or a substantially lower fee.

CONCLUSION

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3 This testimony has demonstrated the need for the proposed fee and classification changes by showing how each of the proposals meets or exceeds 4 5 the respective criteria, where applicable. This testimony has also demonstrated how many of the special services add a high value of service, either by 6 themselves or to the various mail classes, yet are frequently proposed with fees 7 producing lower than systemwide average cost coverages. I have also proposed 8 9 changes to the DMCS to both clarify and simplify the various combinations of special services and their applicable usage. Further, this testimony has 10 addressed past concerns of the Commission with respect to the direction of the 11 accountable services and the number of services offered with features that 12 overlap each other. 13

Insurance Cost and Indemnity Analysis

Value Up To Transmissions to Value Up Transmissions to Value Up Transmissions to Value Up Cost (iii) Value Week Value Value Up V		•		FY 2000 Çia	ims	TYAR	Claima	_			Revenue			
CFT		Transactions 1/						Variable Cost per Piece 4/	Insured Cost 5/	Fee Per Piece 8/ (J)		Revenue per Piece	per Piece	Cost Coverage
50 30(4)(7011 62)46 \$2,796,021 \$34 \$0,431 \$3,005,592 \$10,94 \$2,010,700 \$1.50 \$30,506,114 \$1.50 \$30,54 \$158,00 \$1.5					(D/C)		(E*E)			\$1.00	(D4 I)	# ** *		
10 10 10 10 10 10 10 10 10 10	50	30,437,011	82,546	\$2,799,021		90 431		\$0.04	\$29,610,700	£1.20				
200 7,845,239 37,272 \$5,000,983 \$154 40,882 \$5,476,892 \$180 \$11,004,199 \$220 \$25,104,754 \$2.00 \$10,032,984 \$100 \$11,041,039 7,279 \$2,445,225 \$334 7474 \$2,566,733 \$180 \$8,038,120 \$42.00 \$10,032,984 \$	100	16,140,076	36,746											
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700 176,583 1,351 8844,930 \$633 1,480 \$396,695 \$1.00 \$1.219,233 \$8.20 \$1,446,065 \$1.00 \$1.000 \$77,575 \$658 \$549,682 \$386 \$721 \$602,487 \$1.80 \$5726,751 \$10.20 \$3791,876 \$10.00 \$234,433 \$14 \$460,489 \$894 \$583 \$537,383 \$1.80 \$878,751 \$10.20 \$3791,876 \$10.00 \$1.002 \$7791,875 \$1.00 \$3.004,890 \$1.00 \$1.002			66,655	\$14,318,580		73,022				¥7.LU		\$3.02	€2 P1	1200/
800 219.771 827 \$819,3333 \$742 900 \$871,820 \$1.00 \$1.009,280 \$82.00 \$1,929,087 \$10.000 77,555 5658 \$349,960 \$894 563 \$357,353 \$1.80 \$878,964 \$11.20 \$2,570,446 \$11.000 238,433 \$14 \$400,499 \$954 563 \$357,353 \$1.80 \$818,964 \$11.20 \$2,570,446 \$11.000 721,465 40.003 \$32,285,533 \$798 4,473 \$3,569,769 \$4.724,503 \$5.200 \$219,990 \$4.724,503 \$5.200 \$219,990 \$4.724,503 \$5.000,473 \$9.80 \$6.55 \$1507 \$4.000 \$11,974 \$1.200 \$11,974 \$1.200 \$11,974 \$1.200 \$11,974 \$1.200 \$11,974 \$1.200 \$1.000			1,351	\$854,930	\$633			\$1.80		\$8.20		\$0.52	\$2.51	13876
900 77,655 658 \$349,962 \$365 721 \$502,487 \$18.0 \$722,751 \$10.0 \$791,878 \$10.0 \$791,878 \$10.0 \$10.00 \$29,483 \$14.0 \$490,499 \$354 563 \$357,383 \$1.80 \$318,964 \$11.20 \$2,570,446 \$1100 \$18,032 773 \$748,811 \$1,023 883 \$821,435 \$11.00 \$850,265 \$12.20 \$219,990 \$2,570,446 \$1100 \$381,190 \$10.00 \$381,190 \$10.00 \$381,190 \$10.00 \$381,190 \$10.00 \$381,190 \$10.00 \$1			827	\$613,333	\$742	906								
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1200 38,119 170 195,5419 \$1,150 186 \$214,086 \$1,80 \$275,085 \$13,20 \$503,171 \$100 \$17,771 \$19 \$286,199 \$1,237 200 \$28,761 \$1,80 \$37,107 \$14,20 \$251,483 \$1400 \$11,934 \$102 \$137,176 \$1,345 \$112 \$150,280 \$1,80 \$368,281 \$15,20 \$1,007,230 \$1,				\$3,258,535	\$798	4,473				4 72.20		\$9.80	\$6.55	160e.
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14,00					\$1,237	209								
1500 62,175 143 \$207,444 \$1,451 157 \$227,280 \$1,80 \$226,771 \$18,20 \$1,007,220 \$18,00 \$9,830 215 \$31,003,834 \$1,344 \$89 \$1,209,276 \$1,209,276 \$2,112,375 \$15,11 \$10,25 \$147% \$100 \$4,766 \$85 \$139,667 \$1,643 \$39 \$18,00 \$1,80 \$					\$1,345	112	\$150,280	\$1.80						
1800 9,830 215 \$227,586 \$1,524 236 \$336,889 \$1,80 \$374,622 \$17.20 \$169.080 139,769 821 \$1,103,854 \$1,344 889 \$1,209,278 \$1,422 \$76 \$2,112,275 \$15.11 \$10.25 \$147% 1700 4,766 85 \$139,667 \$1,643 93 \$153,009 \$1,80 \$160,637 \$18.20 \$86,746 1800 4,262 66 \$115,277 \$1,747 73 \$126,288 \$1.80 \$183,110 \$19.20 \$81,834 1900 2,775 63 \$115,939 \$1,840 69 \$127,013 \$1.80 \$133,110 \$19.20 \$81,834 1900 2,775 63 \$115,939 \$1,840 69 \$127,013 \$1.80 \$131,415 \$32.02 \$86,662 2000 87,063 92 \$176,375 \$1,917 \$101 \$193,223 \$1.80 \$332,266 \$21.20 \$1,845,725 2100 4,862 146 \$235,251 \$2,022 \$160 \$323,455 \$1.80 \$332,256 \$21.20 \$1,845,725 2100 4,862 146 \$235,251 \$2,022 \$160 \$323,455 \$1.80 \$332,257 \$22.20 \$107,947 2200 2,463 26 \$54,938 \$2,239 32 \$371,141 \$1.80 \$36,939 \$23.30 \$371,130 \$21.00 \$10.50 \$20% 2400 8,731 23 \$35,714 \$2,335 \$22.39 32 \$371,141 \$1.80 \$376,806 \$24.20 \$82,639 2500 16,860 27 \$66,200 \$2,452 30 \$72,823 \$1.80 \$39,220 \$26.20 \$437,015 2500 16,860 27 \$66,200 \$2,452 30 \$72,823 \$1.80 \$39,220 \$26.20 \$437,015 2500 1,465 18 \$49,177 \$2,732 20 \$33,647 \$1.80 \$324,628 \$28.20 \$25,791 2700 915 8 \$21,144 \$2,545 9 \$23,164 \$1.80 \$36,237 \$22.20 \$43,967 2800 1,465 18 \$49,177 \$2,732 20 \$33,867 \$1.80 \$350,200 \$32,265 2800 1,465 18 \$49,177 \$2,732 20 \$35,867 \$1.80 \$50,200 \$32,225 2800 1,465 18 \$49,177 \$2,732 20 \$35,867 \$1.80 \$50,200 \$32,226 2800 1,465 18 \$49,177 \$2,732 20 \$35,867 \$1.80 \$350,200 \$32,226 2800 1,465 18 \$49,177 \$2,732 20 \$35,867 \$1.80 \$350,200 \$32,226 2800 1,465 18 \$49,177 \$2,732 20 \$35,867 \$1.80 \$30,200 \$32,226 2800 1,465 18 \$49,177 \$2,732 2					\$1,451	157	\$227,260	\$1.80						
139,769 821 \$1,109,834 \$1,344 899 \$1,209,276 \$1,422,976 \$2,112,975 \$15.11 \$10.25 \$147% 1800 4,766 85 \$139,667 \$1,643 \$9 \$15,009 \$1,80 \$180,637 \$18.20 \$28,746 1800 4,262 66 \$115,277 \$1,747 72 \$126,288 \$1.80 \$133,110 \$19.20 \$381,834 1800 2,775 63 \$115,239 \$1,840 69 \$1,270,13 \$1.80 \$133,110 \$19.20 \$381,834 2000 87,063 92 \$176,375 \$1,917 101 \$193,223 \$1.80 \$312,566 \$21.20 \$1,845,725 2100 4,862 146 \$295,251 \$2,022 160 \$323,455 \$1.80 \$331,237 \$22.20 \$107,947 2200 2,463 26 \$53,850 \$2,071 28 \$58,994 \$1.80 \$32,935 \$22.20 \$57,136 2300 3,415 29 \$44,938 \$2.239 32 \$71,141 \$1.80 \$62,935 \$22.20 \$57,136 2400 8,731 23 \$53,714 \$2,335 '25 \$58,845 \$1.80 \$72,819 \$25.20 \$220,029 2500 4,862 24 \$111,338 \$2,335 '25 \$58,845 \$1.80 \$72,819 \$25.20 \$220,029 2500 4,863 44 \$111,338 \$2,530 48 \$121,973 \$1.80 \$72,819 \$25.20 \$220,029 2500 4,864 4111,338 \$2,530 48 \$121,973 \$1.80 \$12,853 \$27.20 \$11,551 31,714 149 \$350,039 \$2,349 163 \$333,476 \$434,233 \$308,370 \$25.49 \$13.69 166% 2700 915 8 \$41,144 \$2,643 9 \$23,164 \$1.80 \$362,835 \$32.20 \$437,015 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,052 \$30.20 \$37,367 3800 1,477 6 \$18,860 \$3,183	1600				\$1,524	236								
1700					\$1,344	899	\$1,209,276			***************************************		\$15.11	\$10.25	147%
1800					\$1,643	93	\$153,009	\$1.80		\$18.20			410.20	14170
1900						72	\$126,288	\$1.80						
2000 87,063 92 \$176,375 \$1,917 101 \$193,223 \$1.80 \$332,566 \$21.20 \$1,845,725 \$1.00 \$4,862 146 \$225,251 \$2,022 160 \$323,455 \$1.80 \$331,237 \$22.20 \$107,947 \$103,728 452 \$842,508 \$1,864 495 \$322,987 \$1,089,004 \$2,178,304 \$21.00 \$10.50 200% \$2,000 \$2,463 26 \$33,850 \$2,071 28 \$58,994 \$1.80 \$62,935 \$23,20 \$57,136 \$22,000 \$3,415 29 \$44,933 \$2,239 32 \$71,141 \$1.80 \$76,606 \$24.20 \$82,639 \$220,029 \$2400 8,731 23 \$53,714 \$2,335 25 \$58,845 \$1.80 \$72,819 \$25.20 \$220,029 \$2500 16,680 27 \$86,200 \$2,452 30 \$72,523 \$1.80 \$99,220 \$26,620 \$437,015 \$111,351 \$11,05						69	\$127,013	\$1.80	\$131,455	\$20.20				
160 \$23,455 \$1,80 \$33,27 \$22.20 \$107,947					\$1,917	101	\$193,223	\$1.80	\$332,566	\$21.20				
103,728 452 \$442,508 \$1,864 495 \$822,987 \$1,089,004 \$22,178,304 \$21.00 \$10.50 200%	2100					160	\$323,455	\$1.80	\$331,237	\$22.20				
2200					\$1,864	495	\$922,987		\$1,089,004			\$21.00	\$10.50	200%
2300					\$2,071	28	\$58,994	\$1.80	\$62,935	\$23.20			+.0.00	20070
2400 8,731 23 \$53,714 \$2,355 25 \$58,845 \$1.80 \$72,819 \$25.20 \$220,029 \$220,029 \$2500 16,680 27 \$66,200 \$2,452 30 \$72,523 \$1.80 \$99,220 \$26.20 \$437,015 \$1.551 \$1.55							\$71,141	\$1.80	\$76,606	\$24.20				
2600 425 44 \$111,338 \$2,530 48 \$12,973 \$1.80 \$12,653 \$27.20 \$11,551 \$1.51 \$13,714 149 \$330,039 \$2,349 163 \$363,476 \$434,233 \$808,370 \$25.49 \$13.69 186% \$12,073 \$1.80 \$12,653 \$27.20 \$11,651 \$11,000 \$15 8 \$21,144 \$2,643 9 \$23,164 \$1.80 \$24,628 \$28.20 \$25,791 \$2.00 \$1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$33,875 \$200 \$1,067 18 \$31,014 \$2,844 20 \$55,887 \$1.80 \$56,251 \$29.20 \$32,226 \$3000 \$11,983 28 \$75,972 \$2,713 31 \$83,229 \$1.80 \$102,408 \$31.20 \$373,872 \$3100 \$852 49 \$147,821 \$3,017 54 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$18,00 \$300,00 \$11,983 28 \$75,972 \$2,713 31 \$83,229 \$1.80 \$102,408 \$31.20 \$373,872 \$3100 \$10,000 \$12,100 \$10,0								\$1.80	\$72,819	\$25.20	\$220,029			
425 44 \$111,338 \$2,500 48 \$121,973 \$1.80 \$122,653 \$27.20 \$11,551 31,714 149 \$350,039 \$2,349 163 \$383,476 \$343,233 \$808,370 \$25.49 \$13.69 186% 2700 915 8 \$21,144 \$2,643 9 \$23,164 \$1.80 \$24,628 \$28.20 \$25,791 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,967 2900 1,067 18 \$51,014 \$2,834 20 \$55,887 \$1.80 \$56,251 \$29.20 \$43,967 3000 11,983 28 \$75,972 \$2,713 31 \$83,229 \$1.80 \$12,408 \$31.20 \$373,672 3100 852 49 \$147,821 \$3,017 54 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 3200 16,302 121 \$345,128 \$2,852							\$72,523	\$1.80	\$99,220	\$26.20	\$437.015			
2700 915 8 \$21,144 \$2,643 9 \$23,164 \$1.80 \$24,628 \$28.20 \$25,791 \$2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 \$2900 1,067 16 \$51,074 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 \$2900 1,067 16 \$51,074 \$2,834 20 \$55,887 \$1.80 \$57,595 \$30.20 \$32,226 \$3000 11,983 28 \$75,972 \$2,713 31 \$83,229 \$1.80 \$102,408 \$31,20 \$373,872 \$3100 852 49 \$147,821 \$3,017 54 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$3100 \$121 \$345,128 \$2,852 133 \$378,095 \$404,186 \$302,690 \$30.84 \$24.79 124% \$3000 1,437 6 \$18,980 \$3,163 7 \$20,793 \$1.80 \$23,092 \$33.20 \$47,706 \$3000 \$78 10 \$32,364 \$3,236 11 \$35,455 \$1.80 \$36,380 \$34.20 \$19,767 \$3400 \$2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$36,380 \$34.20 \$19,767 \$3600 \$2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$36,380 \$34.20 \$19,767 \$3600 \$2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$48,620 \$36.20 \$97,325 \$35.20 \$75,931 \$3600 \$27 18 \$83,560 \$33,447 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,325 \$37.20 \$10,022	2600							\$1.80	\$122,653	\$27.20				
2700 915 8 \$21,144 \$2,643 9 \$23,164 \$1.80 \$24,628 \$28.20 \$25,791 2800 1,485 18 \$49,177 \$2,732 20 \$53,874 \$1.80 \$56,251 \$29.20 \$43,367 2900 1,067 18 \$31,014 \$2,634 20 \$55,887 \$1.80 \$57,595 \$30,20 \$32,226 3000 11,983 28 \$75,972 \$2,713 31 \$83,229 \$1.80 \$102,408 \$31.20 \$373,872 3100 852 49 \$147,821 \$3,017 54 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 16,302 121 \$345,128 \$2,852 133 \$378,095 \$404,186 \$52,249 \$10,00 \$30,84 \$24.79 \$124% 3200 1,437 6 \$18,980 \$3,163 7 \$20,793 \$1.80 \$23,092 \$33.20 \$47,706 3300 578 10 \$32,364 \$3,236 11 \$35,455 \$1.80 \$36,380 \$34.20 \$19,767 3400 2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$36,380 \$34.20 \$19,767 3400 2,689 12 \$41,365 \$3,447 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,325 3600 27 18 \$83,560 \$3,547 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,325 3600 27 18 \$83,560 \$3,531 20 \$69,832 \$1.80 \$89,675 \$37.20 \$1,02						163	\$383,476		\$434,233		\$808,370	\$25,49	\$13.69	186%
2900 1,067 16 \$31,014 \$2,834 20 \$55,887 \$1.80 \$57,595 \$30,20 \$32,226 3000 11,983 28 \$75,972 \$2,713 31 \$83,229 \$1.80 \$102,408 \$31,20 \$373,872 3100 852 49 \$147,821 \$3,017 54 \$161,941 \$1.80 \$163,305 \$32,20 \$27,434 310, 310, 310, 310, 310, 310, 310, 310,								\$1.80	\$24,628	\$28.20	\$25,791			
3000 11,983 28 \$75,972 \$2,713 31 \$83,229 \$1.80 \$102,408 \$31.20 \$373,872 \$1300 852 49 \$147,821 \$3,017 54 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$161,941 \$1.80 \$163,305 \$32.20 \$27,434 \$161,941 \$1.80 \$163,305 \$32.20								\$1.80	\$56,251	\$29.20	\$43,367			
3100 852 49 \$147,821 \$3,017 54 \$161,941 \$1.80 \$183,305 \$32.20 \$27,434 16,302 121 \$345,128 \$2,882 133 \$378,095 \$404,186 \$502,690 \$30.84 \$24.79 124% 3200 1,437 6 \$18,980 \$3,163 7 \$20,793 \$1.80 \$23,092 \$33.20 \$47,706 3300 578 10 \$32,364 \$3,236 11 \$35,455 \$1.80 \$36,380 \$34.20 \$19,767 3400 2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$26,702 \$35.20 \$75,931 3500 2,689 12 \$41,365 \$3,447 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,325 3600 27 18 \$63,560 \$3,531 20 \$69,632 \$1.80 \$89,675 \$37.20 \$1,022										\$30.20	\$32,226			
16,302 121 \$345,128 \$2,862 133 \$378,095 \$404,186 \$502,890 \$30.84 \$24.79 124%									\$102,408	\$31.20	\$373,872			
3200 1,437 6 \$18,980 \$3,163 7 \$20,793 \$1.80 \$23,092 \$33.20 \$47,706 3300 578 10 \$32,364 \$3,236 11 \$35,455 \$1.80 \$36,380 \$34.20 \$19,767 3400 2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$26,702 \$35.20 \$75,931 3500 2,689 12 \$41,365 \$3,447 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,325 3600 27 18 \$63,560 \$3,561 20 \$69,632 \$1.80 \$89,675 \$37.20 \$1,022	3100							\$1.80		\$32.20	\$27,434			
3200 1,437 6 \$18,980 \$3,163 7 \$20,793 \$1.80 \$23,092 \$33.20 \$47,706 3300 578 10 \$32,364 \$3,236 11 \$35,455 \$1.80 \$36,380 \$34.20 \$19,767 3400 2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$26,702 \$35.20 \$75,931 3500 2,689 12 \$41,365 \$3,447 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,325 3600 27 18 \$33,560 \$3,531 20 \$69,632 \$1.80 \$89,675 \$37.20 \$1,022	1000										\$502,690	\$30.84	\$24.79	124%
3400 2,157 7 \$21,223 \$3,032 8 \$23,250 \$1.80 \$56,702 \$35.20 \$75,931 3500 2,689 12 \$41,365 \$3,447 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,025 3600 27 18 \$33,560 \$3,531 20 \$69,632 \$1.80 \$89,675 \$37.20 \$1,022			_							\$33.20	\$47,706			
3500 2,689 12 \$41,365 \$3,447 13 \$45,317 \$1.80 \$49,620 \$36.20 \$97,325 3600 27 18 \$63,560 \$3,531 20 \$69,632 \$1.80 \$89,675 \$37.20 \$1,022											\$19,767			
3600 27 18 \$83,560 \$3,531 20 \$69,632 \$1.80 \$89,675 \$37.20 \$1,022											\$75,931			
6 909 52 9177 401 90 940														
0,000 55 \$117,491 \$3,349 58 \$194,446 \$205,470 \$241,750 \$35.10 \$29.83 118%	3000							\$1.80		\$37.20				
		0,088	53	<u>\$177,491</u>	\$3,349	58	<u> \$194,446</u>		\$205,470		\$241,750	\$35.10	\$29.83	118%

USPS-T-36 Exhibit A Page 1 of 2

Insurance Cost and Indemnity Analysis

			FY 2000 Cla	ms	TYAR C	taims	-			Revenue			
Value Up To	TYAR Insurance Transactions 1/	Volume 2/	Cost 2/	Average Cost	Volume 3/	Claims Cost	TYBR Volume Variable Cost per Piece 4/	Volume Variable Insured Cost 5/	Proposed Fee Per Piece 6/	TYAR Revenue	Average Revenue per Piece	Average Cost per Piece	Cost Coverage
(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	0)	(J) \$1.00	(K)	(L)	(M)	(N)
				(D/C)		(E*F)			\$1.00	(B*J)	(L/B)	(J/B)	(N/O)
3700	637	5	\$23,956	\$4,791	5	\$26,244	\$1.80	\$27,264	\$38.20	\$24,327	(22)	(42)	(1-0)
3800	-	8	\$30,085	\$3,761	9	\$32,959	\$1.80	\$32,959	\$39.20	\$0			
3900	1,533	8	\$30,683	\$3,835	9	\$33,613	\$1.80	\$36,067	\$40.20	\$61,620			
4000	1,755	11	\$41,194	\$3,745	12	\$45,129	\$1.80	\$47,938		\$72,324			
4100	286	18	\$72,517	\$4,029	20	\$79,444	\$1.80	\$79,902	\$42.20	\$12,071			
	4,211	50	\$198,434	\$3,969	55	\$217,389		\$224,129		\$170,342	\$40.45	\$53.22	76%
4200	680	7	\$29,013	\$4,145	8	\$31,785	\$1.80	\$32,873	\$43.20	\$29,386	······		
4300	31 9	11	\$46,850	\$4,259	12	\$51,325	\$1.80	\$51,836	\$44.20	\$14,116			
4400	-	7	\$30,587	\$4,370	8	\$33,509	\$1.80	\$33,509	\$45.20	\$0			
4500	1,571	4	\$17,800	\$4,450	4	\$19,500	\$1.80	\$22,015	\$46.20	\$72,595			
4600		5	\$22,672	\$4,534	5	\$24,838	\$1.80	\$24,838	\$47.20	\$0			
	2,571	34	\$146,922	\$4,321	37	\$160,957		\$165,072		\$116,098	\$45.16	\$64.21	70%
4700	1,128	3	\$13,921	\$4,640	3	\$ 15,251	\$1.80	\$17,057	\$48.20	\$54,385			
4800	-	4	\$19,045	\$ 4,761	4	\$20,864	\$1.80	\$20,864	\$49.20	\$0			
4900	-	6	\$29,051	\$4,842	7	\$31,826	\$1.80	\$31,826	\$50.20	\$0			
5000	8,593	52	\$257,210	\$4,946	57	\$281,780	\$1.80	\$295,533	\$51.20	\$439,967			
	9,721	65	\$319,227	\$4,911	71	\$349,721		\$365,280		494,352	\$50.85	\$37.57	135%
- Total	60,548,451	191,775	26,713,435	\$139	210,094	29,265,181		103,096,574	• • • • • • • • • • • • • • • • • • • •	139,498,983	\$2.30	\$1.70	135%

^{1/} TYAR insured transactions obtained from USPS-T-36, WP-5.

variable cost is determined as

6/ USPS-T-36, WP-5.

^{2/} FY 2000 claims volume and costs obtained from insurance Indemnity Claims Report produced by the St. Louis Accounting Service Center.

^{3/} TYAR Insured claims determined by increasing the FY 2000 claims volume by the ratio of TYAR domestic insured volume divided by Base Year domestic insured transaction volume (USPS-T-36, WP-5).

^{4/} Volume Variable cost with contingency obtained from USPS-T-36, WP-12.

Special Handling

Signature Confirmation

Return Receipts for Merchandise Restricted Delivery						×	×	×	×		×	×		Ì		×	
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								×	×	×							×
Return Receipts						×	×	×	×		×	×					
Registered							×	×		×						×	
Parcel Airlift									×					ļ	×		×
berusal								×		×	×				×	×	×
Delivery Confirmation							×		×	×		×			×		×
Collect on Delivery								×				×				×	×
to setsoitineO gnitisM										×	×						×
Another Special Service Required							,						×	×			
Раскаде Ѕөгvices		×			×		×	×	×	×	×		×	×	×	×	×
Standard		×	×		×			×	×						×		
Periodicals		×															
lisM eserqx3		×					×							×			
Priority		×		×	×	×	×	×	×	×		×	×	×	×	×	×
First Class Parcels		×		×	×	×	×	۵	×	×	1	×	×	×		۵	×
First Class zrette:		×		×	*	×	×					×	×	×			×
rvice		:	Service					_					1/		Merchandise	ou	
Special Se		Address Correction	Bulk Parcel Return S	Business Repty Mail	Certificates of Mailing	Certified Mail	Collect on Delivery	Delivery Confirmation	Insurance	Merchandise Return	Parcel Airlift	Registered Mail	Restricted Delivery	Return Receipts 2/	Return Receipts for I	Signature Confirmati	Special Handling
	First Class Parcels Priority Express Mail Periodicals Sandard Another Special Service Required Services Certificates of Mailing Configured Configured Delivery	First Class Parcels Printiple Parcels Printiple Parcels Express Mail Package Services Services Services Certificates of Delivery Confirmation Continuation Delivery Continuation	First Class Letters Letters Letters Racels First Class First Class Priority Racels Another Special Service Required Certificates of Belivery Collect on Collect on Confirmation Confirmation	Service Required Certificates of Delivery Confirmation Confirmation Confirmation Confirmation Confirmation Confirmation Confirmation	Salvery Salv	First Class Second	Services Services Services Services Services Services Services Services Services Services Services Services Services Serv	First Class X X X X X X X X X X X X X X X X X X	So	First Class First Class	First Class The class of the c	First Class First Class First Class First Class Parcels First Class Parcels First Class Parcels First Class First Class First Class Forcial Forcial Forcial Forcial Forcial Services Another Special Services Conficted on Collect on Delivery X X X X X X X X X X X X X	Maing Main	Pervete the filter of the filt		Service Serv	First Class First Class

X = Current and Proposed P = Newly Proposed

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Required special service includes certified, COD, numbered insurance or registered. Additional ancillary services that can be used in combination with restricted delivery include Delivery Confirmation, parcel airlift, Signature Confirmation, return receipts and special handling.
 Required special service includes certified, COD, numbered insurance or registered. Additional ancillary services that can be used in combination with return receipts include Delivery Confirmation, parcel airlift, Signature Confirmation, restricted delivery and special handling.

Comparison of Selected Special Services

				EHG	Eligible Mali	· ·		Red	Requirements					Service	Service Features					Delive	Delivery Information	top	
	Service	Price	First Class Letters	Firmi Class Percels	liaM esengei Monty	Standard	Package Services	Another Special Service Required	rettA yinO sidatiavA gnitlaM	Electronic Purchase interface Mailing Receip?	Confirmation of Delivery	Automatic Notification of Delivery	Merdcopy Delivery into	of secosA ternaini noitsmoini yavilad	Call Center Access to Delivery information	TevlaW enulangi8 bewolle	berliupeR enutenglS	enutangič lautoA bebivor9 egami enutangič	Delivery Information on	elifi alifi no bicoeff enutanglic	ii seerbbă yreviled besserbbă as emaß	Delivery Address if months frenchild	pessuppy
Sertified	Current	\$2.10	×	×	×												×		_	×			
	Proposed	\$2.30	×	×	×					×	×			×	×		×			×			
Certificates of Mailing	Current and Proposed	\$.25 - \$3.50 \$.30 - \$4.50	×	×	Ľ	×	×	<u> </u>	-	×	├							-					
leturn Receipts	Return Receipt Basic (Current green card) 1/	\$1.50	×	×	×	×	×	×		_	×	×	×				×	×					×
	Electronic Return Receipt (proposed) 1/	\$1.30	~		×	×	*	×	-		×	*							×		×	<u> </u>	×
	Return Receipt after Malting 1/	\$3.50	×	├	 	├	×	×	×	-	×	_	×						×	-	_ ×		×
	Internet Return Receipt after Mailing 1/	\$3.25	×	-	×	×	×	×	×	×	×	_	×	×			-		×	_	×		×
	Return Receipt for Merchandise	\$2.35-\$3.50			├-	-	×			×		×	×			×	×	×	_				
Delivery Confirmation	Manual (current)	\$0.40-\$0.50		\vdash	×		×			×	×			×	×			-		×			
	Manual (proposed)	\$0.45-\$0.55		×	×		×			×	×			×	X	ı				×			
	Electronic (current)	\$0.00-\$0.12			×	X	×	_		×	×			×	×					×			
;	Electronic (proposed)	\$0.00-\$0.13		×	×	(X	×			×	×			×	×					×			
Signature Confirmation	Manual (current)	\$1.75			×	\vdash	×			X	X		×	X	×	×	×		×	×			
	Manual (proposed)	\$1.80		×	×		×			×	×		×	×	×	×	×		×	×			
	Electronic (current)	\$1.25			*	-	×			×	×			×	×	×	×		×	×			
	Electronic (proposed)	\$1.30		×	×		×			×	×	-		×	×	×	×		×	×	_		
Registered Mmil	Current	\$7.25-\$27.00	×	×		×				×							×			×	_		
	Proposed	\$7.50 - \$30.10	×	×	$\tilde{\exists}$	×				_	×			×	×		×			×			

Host service of either certified mail, insured mail, or registered mail required.

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